AGREEMENT

Between

THE MAINE MARITIME ACADEMY

and

THE MAINE SERVICE EMPLOYEES ASSOCIATION LOCAL 1989, SEIU, AFL-CIO, CLC STAFF, SUPPORT AND PROFESSIONAL BARGAINING UNIT

July 1, 2023 – June 30, 2025

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ARTICLE 1 Union Recognition

- A. The Board of Trustees of the Maine Maritime Academy (hereafter, "the Board") recognizes the Maine Service Employees Association (hereafter, "the Association") as the sole and exclusive bargaining agent for Maine Maritime Academy employees, as defined in the University of Maine Labor Relations Act, 26 M.R.S.A. ss 1021, et seq., as Staff, Support and Professional employee bargaining (hereafter SSP). SSP unit members are Maine Maritime Academy Employees in titles or positions included in SSP bargaining unit as a result of petition to and approval by the Maine Labor Relations Board. For this purpose, persons having full-time or part-time appointments in a unit title for a single appointment period of more than six (6) months or for consecutive appointment periods totaling more than six (6) months of continuous service. Part- time employees are employees working less than the standard time period but on regularly scheduled hours. Students working part-time at the Academy are not unit members.
- B. The parties agree that during the term of this Agreement in the event new titles are created which may result in additions to or exclusions from the bargaining unit, the Academy shall inform the Association and Unit President regarding such new titles as they are created. The parties will discuss and attempt to reach agreement regarding, the appropriate unit placement of such new titles and of existing titles when changes in the job descriptions occur which may result in additions to or exclusions from the bargaining unit.
- C. If the parties disagree on the placement of a title, the matter may be referred to the Maine Labor Relations Board by either party for determination.
- D. If the parties disagree on the placement of a title and the final determination places the title in this bargaining unit, the individual affected shall be entitled to applicable salary and fringe benefits contained in this agreement retroactive to the effective date of change.

ARTICLE 2 Association Rights

- A. Rights
 - 1. Duly designated staff representatives of the Association shall be permitted on Academy premises at reasonable hours for the purpose of conducting official Association business. The Association agrees to a reasonable exercise of this privilege which will not interfere with or interrupt the normal operations of the Academy.
 - 2. The Association shall be allowed reasonable use of the Academy mail system.
 - 3. The Association shall have access for purposes of Association business to campus meeting rooms through the normal reservation process.

- 4. The Association shall have access to the use of available campus office equipment at reasonable times.
- 5. The Academy shall allow at no cost to the Association the listing of a designated phone number for the Association in the Academy directory.
- 6. The Association shall have access to designated bulletin board space on existing general purpose bulletin boards for the purpose of posting bulletins, notices and other appropriate materials.
- 7. Within the first seven (7) days of February and October of each year and at no cost to the Association, the Academy shall supply the Association and Unit President with an electronic listing to include the names, addresses, salaries, wage grades and steps, titles, current appointment dates, job status (i.e. part-time or full-time), length of work year, and type of work schedule of all unit members and employees who, upon completion of their six (6) months exclusionary period, will be unit members.
- 8. The Academy shall supply the Association and Unit President with all public agendas, minutes and reports of the Board of Trustees. Agendas will be available at the office of the President two (2) days before the scheduled meetings. Minutes of the Trustees' Meetings will be made available within thirty (30) days after the meeting, to the Association and Unit President.
- 9. Unless otherwise stated in this Article, the Association shall pay the cost of all materials, supplies and any other normal charge incident to the use of equipment in the amount required of other campus organizations. Use of the Academy's equipment and facilities are subject to availability and such use shall not interfere with Academy activities or business.
- 10. A lockable office shall be provided to the Association on the campus, at no cost to the Association provided, however, that upon sixty (60) days' advance notice the Academy may for good and legitimate reasons, reclaim for the Academy use of the office space used by the Association and the Academy will provide alternate free office space for the Association to use on campus.
- 11. The Academy shall send a simultaneous copy of all letters of hire to the Association. The Academy shall provide each newly hired employee with an Association furnished membership packet along with other orientation materials which are regularly provided to new employees. The Association shall be solely responsible for the material contained in such packets. Any questions concerning the contents of these packets or Association programs shall be referred to the Association. The Association shall supply the packets to the point of distribution.
- 12. The Association has the right to meet with new employees for up to two (2) hours for employee orientation within the first six (6) months of hire. Unit officers and new employees will be granted administrative leave with pay to attend such meetings. The Unit President or designee shall have administrative leave to attend all Trustee meetings.

- B. Association Bargaining and Administrative Matters
 - 1. The Academy shall permit a reasonable number of unit members, not to exceed four (4), to participate as members of the Association's bargaining team in collective bargaining negotiations between that unit and the Academy. Participation of authorized unit members in negotiations shall be without loss of pay for any time spent in negotiations during regular work hours. The association, at the time that such negotiations are initially requested, shall inform the Academy in writing of the names of members designated to participate in negotiations. Adequate notice of the date and time of such negotiations will be given by the unit member to the unit member's supervisor.
 - 2.
- a. The Association may designate three (3) employees to act as Stewards or Chief Stewards on its behalf. Each Steward and Chief Steward shall be entitled to two (2) days of leave without loss of pay or benefits to participate in official MSEA-SEIU sponsored steward training. Each Chief Steward shall be entitled to one (1) additional day of leave without loss of pay or benefits to participate in official MSEA-SEIU sponsored Chief Steward training.
- b. The stewards, during their working hours in accordance with the terms of this Article, may process and handle grievances without loss of pay or benefits.
 Stewards shall provide the Academy with a monthly report setting forth the number of paid hours stewards expend on such activities during the month.
- c. The Association shall furnish the Academy with the name of its stewards and shall promptly notify the Academy in writing of any changes therein.
- 3. Officers of the Association shall be granted leave without pay to attend hearings in legal proceedings related to their bargaining **u**nit responsibility provided that adequate notice is granted to the Academy. The President, Vice President, stewards and delegates shall be granted administrative leave up to a total of four (4) days per fiscal year to attend conferences and/or training sessions sponsored by the Association. Written notice of such sessions shall be provided at least two (2) weeks prior to the event to the appropriate supervisor with a copy to the Director of Human Resources.
- 4. Upon request and supervisory approval, the President or the Vice President of the SSP of the Maine Maritime Academy shall be permitted to perform the business of that office, not to exceed a total of eighty (80) working hours per fiscal year for both officers. The Academy shall be required to pay unit members for time spent in performing the business of that office. Supervisory approval shall not be unreasonably withheld, provided it does not result in overtime pay. Such time may not be accumulated or carried forward from fiscal year to fiscal year. The Association shall report time used to the Academy's Director of Human Resources as it is used.
- 5. No unit member shall be entitled to release time to participate as an Association representative in more than two (2) activities described in this Agreement. Whenever release time is granted for participation by a unit member as an Association representative

in any activity described in this Agreement, such release time shall only be for the number of hours reasonably necessary for the unit member to participate in the activity.

6. For the purposes of this Article, administrative leave shall mean time off without loss of pay.

ARTICLE 3

Bargaining Unit Work

From the signing of this Agreement until June 30, 2018, or the implementation of a successor agreement, whichever is later, the Academy reserves the right to hire independent contractors to meet its needs. However, current unit members shall not be displaced nor suffer a reduction in compensation as a result of such contracts. The Academy will inform the union of any plans in this regard. Any services which are currently contracted shall not be affected by this agreement.

ARTICLE 4

Bereavement Leave

- A. A unit member is entitled to be granted up to five (5) days bereavement leave in the event of a death of a member of the unit member's immediate family or household in order to attend the funeral and/or matters related to death. Proper notice of the unit member's absence for this purpose shall be provided by the unit member to the unit member's appropriate supervisor. For the purpose of this paragraph only, if additional time away from work is needed, a unit member may use up to five (5) days sick leave. With supervisory approval, additional sick leave may be used.
- B. For the purposes of this Article "immediate family" is defined as spouse, children, parents, parents of the spouse, grandparents, grandparents of the spouse, grandchildren, sisters, brothers, step children, step parents, half-brother, half-sister, son-in-law, daughter-in-law, brother-in-law and sister-in-law, significant other and children of significant other and parents of the significant other. The significant other shall be the person identified in the employee's personnel file as the emergency contact person, prior to the time of the request.
- C. A unit member may be granted paid bereavement leave to a maximum of one (1) work day to permit an employee's attendance at the funeral of any of the unit member's aunts, uncles, nieces, or nephews.

ARTICLE 5

Complaints and Investigations

A. An employee shall be officially notified, unless prohibited by law, by the Director of Human Resources or his/her designee of any complaint against that employee, other than arising from normal supervisory activities, and of the nature of that complaint at least two (2) work days prior to being required to respond to and/or participate in an investigatory interview of that employee.

- B. Employees under investigation shall have the right to union representation at any such interview.
- C. Investigations will be kept as confidential as possible during the course of such investigation.
- D. The Academy will make reasonable efforts to conclude its investigation within thirty (30) days of the receipt of the complaint whenever feasible.
- E. If a complaint against the employee is substantiated, they will be provided with the findings of the investigation in writing.
- F. Employees may respond in writing to the findings of such investigation within five (5) work days of those findings being communicated.
- G. No SSP unit member shall be assigned or permitted (if known) to conduct an investigation of another SSP unit member. Whenever possible depending on the level or type of allegation, investigations under this article shall be carried out by Academy management.

ARTICLE 6

Conditions of Agreement

This is a tentative agreement and shall be of no force and effect unless and until all of the following occur:

- 1. The tentative agreement is approved by the Board of Trustees of the Maine Maritime Academy; and
- 2. The tentative agreement is ratified by the Bargaining Unit membership of the Maine Service Employees Association (MSEA).

ARTICLE 7

Copies of Agreement

MMA agrees to pay the full cost of printing up to one hundred (100) contract booklets. The MMA Human Resources Department will make all arrangements for the printing and delivery to the parties of the booklets.

ARTICLE 8

Court, Military, and Parental Leave

A. Court Leave

1. A unit member who is summoned as a member of a jury panel or subpoenaed as a witness, in a case not involving the unit member's personal litigation, shall be granted leave with pay and any jury or witness fees shall be retained by a unit member. No unit member shall be given leave with pay for the purpose of appearing as an expert witness when the unit member receives professional compensation for an appearance except that vacation leave may be used for this purpose.

- 2. To be eligible for the benefits of this section of the Agreement, evidence in the form of a subpoena or other available written notification shall be presented to the unit member's immediate supervisor as soon as possible.
- B. Military Leave

Unit members who are members of the National Guard or the Military Reserve will be granted a leave of absence when ordered to active duty for training. Such unit members will receive their normal Academy pay while on military leave, not to exceed twelve (12) working days per fiscal year and shall accrue sick and vacation leave during such periods of absence not exceeding seventeen (17) days. Notwithstanding the foregoing, the Academy will comply with all applicable state and federal laws regarding military leave.

C. Parental Leave

Maine Maritime Academy will provide parental leave to a unit member following the birth of his or her child or the placement of a child with a unit member in connection with an adoption. Parental leave shall be granted to an employee without salary for a period not to exceed one (1) year inclusive of any period of disability covered under the Sick Leave Article. Employees shall have the option of using accumulated compensatory time and vacation leave during such period. Employees shall be allowed to retain insurance benefits during such leave at their expense except as provided below. If an employee uses accumulated compensatory time and vacation leave during a Parental Leave, then the employee retains insurance benefits under the same terms as when using any paid leave. If an employee taking Parental Leave has exhausted or has no accumulated compensatory time or vacation leave or during any unpaid portion of a Family Medical Leave but for no more than three (3) months of the Parental Leave time and only if the employee continues to pay his or her share of the insurance benefit premiums on a timely basis. If both parents of a child are Academy employees, they are limited to a combined total of eighteen (18) months of unpaid Parental Leave.

ARTICLE 9 Discipline

- A. The Academy shall not discipline, suspend without pay, or discharge any unit member without just cause. Just cause will include, but not be limited to the following:
 - 1. Sexual harassment.
 - 2. Being under the influence of or using intoxicants, mind altering or otherwise illegal drugs while on duty.
 - 3. Sale of intoxicants, mind altering or otherwise illegal drugs on Academy premises.
 - 4. Failure to report to work or call in within twenty four (24) hours of an employee's scheduled work time (unless there are extenuating circumstances).

- 5. In the case of A.1., A.2. and A.3. above, the degree of discipline imposed by the Academy shall not be subject to grievance or arbitration.
- 6. Prior to discipline under A 2 above, the Academy, in consultation with the Association, shall exercise its best efforts to direct the affected unit member to an appropriate assistance program.
- B. A unit member who is discharged or suspended shall be given prompt written notice, either in person or by certified mail, return receipt requested, to the unit member's last known address according to Academy records, of the discharge or suspension and the reasons there for.
- C. A Unit member who is otherwise disciplined shall be given prompt written notice of the action taken and the reasons therefore.
- D. The Field Representative and SSP Unit Stewards shall be given prompt written notice of the discharge, suspension, or discipline of any unit member.
- E. A unit member may be placed on administrative leave with pay in order to conduct an investigation which may result in termination, suspension without pay or discipline. The unit member may be represented by an Association representative who shall receive copies of any correspondence to the unit member regarding the investigation.
- F. The Academy agrees that it will follow the principle of progressive discipline for minor offenses prior to effecting a discharge or suspension without pay of a unit member.
 Counseling, while encouraged, is not part of the discipline process. For purposes of this Article, progressive discipline shall be defined as:
 - 1. first written warning
 - 2. second written warning
 - 3. suspension without pay
 - 4. discharge

Notice of minor discipline (Written Warnings) shall remain in effect for a period of not more than one (1) year from the date of the occurrence upon which a complaint and warning is based, provided that the unit member has received no other related disciplines during such period. Records of suspensions shall remain in effect for a period of not more than two (2) years from the date of the occurrence. Supervisory commendations and employee rebuttals may be placed in a Unit member's personnel file.

- G. Any unit member discharged must be paid in full for all wages owed him or her by the Academy, including overtime, compensatory time, and unused earned vacation leave and holiday pay, if any, on the next regular payday following the pay period in which the discharge occurs.
- H. A grievance regarding the discharge or suspension without pay of a unit member may be initiated at Step 2 of the grievance procedure as set forth in Article 11, Section C, within twenty (20) work days after the notification of the discharge or suspension without pay.
- I. Coast Guard License Suspension: An Academy employee whose license has been suspended by the U.S. Coast Guard for an

incident that is not drug or alcohol related will be retained at the employee's current salary, subject to possible reassignment of duties, pending the result of the Coast Guard investigation or for a period not to exceed one (1) year.

ARTICLE 10 Fees

- A. Parking permit fees will not be charged to unit members.
- B. Unit employees will have access to any meal currently provided by the Academy at the rate agreed upon, through the Labor/ Management Committee, during their regular scheduled work shift.

ARTICLE 11

Grievance Procedures

The Association and the Academy agree that they will use their best efforts to encourage the informal and prompt settlement of any complaint that exists with respect to the interpretation or application of this Agreement. However, in the event such a complaint arises between the Academy and the Association which cannot be settled informally, a grievance procedure is described herein.

- A. Definitions
 - 1. A "grievance" shall mean an unresolved complaint arising during the period of this Agreement between the Academy and a unit member, a group of unit members, or the Association with respect to the interpretation or application of a specific term of this Agreement.
 - 2. A "grievant" is the unit member, group of unit members or Association making the complaint.
 - 3. "Days" shall mean all days exclusive of Saturdays, Sundays, and officially recognized Academy holidays, as described in Article 13, Holidays and Administrative Leave.
- B. Informal Procedure

Except as provided under the Academy's anti-harassment policy, a complaint by a grievant shall be presented informally to the administrator whose decision or action is being contested.

C. Formal Procedure

<u>Step 1</u>: In the event satisfactory resolution is not achieved through informal discussion, the grievant or steward, within twenty (20) days following the act or omission giving rise to the grievance or the date on which the grievant reasonably should have known of such act or omission if that date is later, shall present orally to his or her immediate supervisor the grievance. A grievance so presented shall be answered within ten (10) work days of receipt of the grievance.

<u>Step 2</u>: In the event satisfactory resolution has not been achieved in Step 1, the grievant, within ten (10) work days of receipt of the answer or of the date the answer is due if no answer is provided, shall forward the grievance form, written statements why the resolution is not satisfactory, and any other documentation to the next appropriate level of administration. A grievance so presented shall be answered in writing within ten (10) work days of receipt of the grievance. If a grievance affects unit members in more than one department, division or other appropriate unit, the Association, within ten (10) work days following the act or omission giving rise to the grievance or the date on which the Association reasonably should have known of such act or omission if that date is later, shall forward to the chief administrative officer or his or her designee the written, signed grievance form referred to in Step 2 (Appendix A). A grievance so presented shall be answered shall be answered in writing within ten (10) work days of the receipt of the grievance.

<u>Step 3</u>: In the event satisfactory resolution has not been achieved in Step 2, the Association, within ten (10) work days of receipt of the answer or of the date the answer is due if no answer is provided, shall forward to the President or his or her designee the written grievance form, written statements why the resolution is not satisfactory, and any other documentation. The President or his or her designee shall answer in writing within ten (10) work days of receipt of the grievance.

<u>Step 4</u>:

1. In the event a grievance is not satisfactorily resolved at Step 3 of the grievance procedure, and the Association wishes to proceed to arbitration, it shall serve written notice by electronic mail directed to the President or his or her designee and to the American Arbitration Association ("AAA") within twenty (20) days of receipt of the Academy's Step 3 decision. The Arbitration shall be heard by a single arbitrator in accordance with the procedure rules and regulations of AAA.

2. The arbitrator shall have no authority to add to, subtract from, modify or alter the terms or provisions of this Agreement. Arbitration shall be confined to disputes arising under the terms of this Agreement.

3. The arbitrator's decision as to whether there has been a violation of this Agreement shall be final and binding on the Academy, the Association and any and all affected unit members.

4. An arbitrator may, through an award, make the grievant(s) whole where appropriate to remedy a violation of the Agreement but the arbitrator may not award other monetary damages or penalties.

5. If a unit member is re-appointed at the direction of an arbitrator, the chief administrative officer may reassign the unit member during such reappointment to some mutually agreed upon assignment.

6. Notwithstanding the above, the parties may at any time upon mutual agreement agree to send a grievance to mediation and toll the time limits contained herein.

D. Duplicate Proceedings

A grievance alleging a violation of the non-discrimination article shall not be processed under this

Agreement on behalf of any employee who files or prosecutes, or permits to be filed or prosecuted on his or her behalf in any court or governmental agency, a claim, complaint or suit, complaining of the action grieved, under applicable federal or state law or regulation. Notwithstanding the preceding sentence, if the processing of a grievance is not completed within one hundred fifty (150) days of the date of the alleged violation, the restriction provided in the preceding sentence shall not be applicable

where a complaint is filed thereafter with the Maine Human Rights Commission or its successor agencies with respect to the same claim.

- E. Rights and Responsibilities of the Grievant, the Academy, and the Association
 - 1. No reprisals shall be taken by either the grievant, Association, or the Academy against any participant in the grievance procedure by reasons of such participation.
 - 2. A unit member may be represented at any level of the grievance procedure only by an Association designated representative, or professional staff or counsel of the Maine Service Employees Association, except a unit member may represent him/herself in steps 1, 2, and 3.
 - 3. When a unit member is not represented by the Association at Step 1 or 2, the Association shall have the right and reasonable opportunity to be present at any meeting between the grievant and the Academy after the submission of the written signed grievance form.
 - 4. Except for the decision resulting from arbitration or settlement, all documents, communications and records dealing with the processing of a grievance shall be filed separately from the personnel files of the unit members.
 - 5. The forms which must be used for filing a grievance (Appendix A) and any subsequent review (Appendix B) shall be prepared by the Academy and supplied to unit members and the association.
 - 6. In all grievances at Step 2 and 3, the grievance designees for the Association and the Academy, or their representatives, will arrange a meeting to discuss the grievance. Other participants in the matter which is the subject of the grievance may attend by invitation of a party. The requirement to conduct such a meeting may be waived with respect to any grievance by mutual agreement, confirmed in writing, of the Academy and Association representatives involved. All meetings and hearings under this procedure shall be conducted in private and shall include only the parties in interest and the grievant and his/her designated representatives.
 - 7. In the event that a grievance is not timely answered by the Academy at any step in the Procedure, the grievant or the Association, as appropriate, may file at the next step in the procedure.
 - 8. The costs of arbitration will be borne equally by the Academy and the Association. Such shared cost shall be limited to the arbitrator's fee and expenses and the charges of the American Arbitration Association.

- 9. The Academy shall promptly forward to the Association and stewards, a copy of any submitted written grievance and any written material accompanying the grievance. This requirement is waived in the case of grievances filed by the Association, or unit member(s) who are represented by the Association or its representatives.
- 10. No complaint informally resolved or grievance resolved at Steps 1, 2 or 3 shall constitute a precedent for any purpose unless agreed to in writing by the President or his/her designee and the Association.
- 11. All grievances shall be filed within the time limits set forth or the grievance will be deemed to have been resolved by the decision at the prior step. The time limits in this Article may be extended by mutual agreement of the grievant and the appropriate Academy administrator at any step of the grievance procedure except that the time limits for the initial filing of a grievance may be extended only by agreement between the President and his/her designee and the Association. Any mutual agreement shall be confirmed in writing as soon as practicable.
- 12. Grievances will be scheduled for arbitration in the order in which the Academy receives from the Association notice of its intent to proceed to arbitration, except where the parties mutually agree otherwise in this Agreement. In scheduling arbitrations, the parties may mutually agree to schedule more than one grievance to be heard by a single arbitrator.

ARTICLE 12 Health and Safety

- A. All unit members will abide by Academy safety regulations and will use appropriate safety equipment and protective clothing required and provided by the Academy.
 - 1. The Academy agrees to provide uniforms and protective clothing to employees who are required to wear such items.
- B. The Academy agrees to provide safety equipment which is required by law, federal or state regulations or which is recommended by the Safety Committee.
- C. The Academy will take reasonable steps to maintain temperatures at or about 65 degrees Fahrenheit in indoor office areas during the heating season.
- D. The Academy shall inform unit members of any applicable existing or subsequently established written safety rules by posting such rules on appropriate bulletin boards or by individual notice to unit members where bulletin boards are not available.
- E. All unit members will abide by Academy policies relating to the regulation of smoking in the workplace.
- F. A Joint Labor/Management Committee of the Staff, Support and Professional Bargaining Unit, will continue to form to provide a problem-solving setting to address workplace problems or concerns and to plan and propose Health and Safety programs. The Committee

shall consist of five (5) members. Three (3) shall be appointed by the Association, and two (2) will be appointed by the Academy, of which one (1) will be Vice President of Operations or his/her designee. The Committee will meet by mutual agreement at times and places convenient to both parties. Meetings will be set upon reasonable notice to all parties. A sum of five thousand dollars (\$5000.00) will be established annually for Health and Safety programs. Committee members shall suffer no loss of pay for time spent to participate in meetings of the Committee during their regularly scheduled work week. Any action taken by the Committee will be by mutual agreement. The Committee will have no authority to add to, delete from, or modify this Collective Bargaining Agreement.

ARTICLE 13

Holidays and Administrative Leave

A. Holidays

The holidays for unit members during periods of employment except as otherwise specified shall be: Independence Day - Labor Day - Thanksgiving Day - Day after Thanksgiving, - Christmas Day - New Year's Day - Patriots Day - Memorial Day -Martin Luther King Day - Columbus Day - Veterans Day -Washington's Birthday – Juneteenth.

- 1. The date of the observance of the holidays shall be communicated to the Association by the Academy prior to the start of the fiscal year in which the holidays occur. Holidays will be observed on the legal day when possible.
- 2. Holiday pay eligibility does not extend to unit members on an unpaid leave of absence, layoff, long-term disability or worker's compensation.
- 3. Hourly Holiday Pay
 - a. A unit member who is regularly scheduled to work on a day designated as a holiday shall receive holiday pay at his or her basic hourly straight time rate times the number of hours regularly scheduled on that day.
 - b. Holiday pay is in lieu of other paid leave which a unit member might otherwise be entitled on the unit member's holiday.
 - c. A unit member required by the Academy to work a holiday will be paid the basic hourly straight time rate for each hour worked in addition to the holiday pay to which the unit member is entitled as above described except that on New Year's Day, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, Day after Thanksgiving, and Christmas Day the unit member shall be entitled to a premium rate of one and one-half (1 1/2) times the basic hourly straight time rate for each hour worked in addition to the holiday pay as above described.
 - d. A unit member who has worked on a holiday may choose to take compensatory time off in lieu of cash payment. Such compensatory time will be granted on the basis of one and one-half $(1 \ 1/2)$ hours off for each hour of holiday worked.

- e. When a holiday falls on a day when a unit member is not regularly scheduled to work, the unit member shall receive holiday pay for the day for a number of hours equal to the length of his or her average regularly scheduled work day at his or her regular straight time rate. The length of the average regularly scheduled work day shall be computed by dividing the number of hours in the unit member's regularly scheduled work week by five (5). Holiday pay paid to unit members for hours they are not scheduled to work on the holiday shall not be counted in the computation of overtime. The Academy may choose to grant compensatory time in lieu of such payment.
- 4. Salaried Holiday Pay

Holidays which fall on days when a unit member is required to perform assigned responsibilities shall be taken at a time mutually agreeable to the unit member and the appropriate supervisor.

- B. Administrative Leave and Administrative Holidays (Hourly)
 - 1. The Academy, at its exclusive discretion, may declare administrative leave.
 - 2. Any unit member normally scheduled to work during the period of an administrative leave at the Academy when administrative leave has been declared will receive administrative leave pay at the regular rate for such normally scheduled hours, not to exceed the designated length of the administrative leave.
 - 3. Any unit member directed by management to work during the period of an administrative leave will be paid at the straight time rate for any time worked during the period of the administrative leave. This pay will be in addition to any administrative leave pay to which the unit member may be entitled under paragraph B2 of this Article.
 - 4. In the event that an administrative leave is called which commences at or prior to the start of a unit member's scheduled work day any unit member not directed to work shall be provided with reasonable notice not to report for work. In the event that the Academy fails to give such reasonable notice and as a result a unit member reports fit and ready for work, the unit member, if he or she so requests, shall be guaranteed a minimum of two (2) hours work, which will be paid in accordance with paragraph B3 of this Article; or in lieu thereof, shall receive two (2) hours pay at the straight time rate in addition to administrative leave pay as provided in paragraph B6 of this Article, if no work can be provided by the Academy.

Reasonable notice shall be presumed to have been given if the Academy notifies via email or E2Campus, telephones the unit member's home and/or notifies designated radio station(s) at least one hour prior to the unit member's starting time. The two (2) hour guarantee described herein shall also apply to a unit member who has been at work, as regularly scheduled, for less than two (2) hours at the time that administrative leave is called.

- 5. Any hours paid pursuant to paragraph B4 of this Article shall not be included in any computation regarding overtime pay.
- 6. Administrative holidays may be declared only at the discretion of the President or his or her designee. Such holidays may be declared in conjunction with such occasions as national observances or regularly scheduled Academy holidays. The duration of the administrative holiday shall be specified by the President or his or her designee, but shall not be limited in a manner which arbitrarily excludes any group of unit members from the administrative holiday period. Unit members normally scheduled to work during the period of an administrative holiday will receive administrative holiday pay at the straight time rate for such normally scheduled hours. Unit members directed by management to work during hours which have been declared to be within the administrative holiday period of administrative holiday in addition to administrative holiday pay. If the unit member is directed to work more than eight (8) hours, the unit member shall receive administrative holiday pay in lieu of overtime pay.

The Academy may choose to provide compensation in the form of compensatory time for any hours worked by a unit member during the period of an administrative leave or an administrative holiday. Such compensatory time shall be granted on a basis equivalent to the pay provisions described in this Article.

The provisions of this Article shall be applicable to any unit member who is normally scheduled to work during the period of an administrative leave or an administrative holiday but who has been excused from work and is on a leave with pay under the terms of another provision of the agreement, except in cases of absence involving Worker's Compensation.

ARTICLE 14

Hours and Work Schedules

A. Work Year

The work year for each unit member shall be for the number of months specified by the Academy and shall include vacation leave and holidays as specified in Article 13, Holidays and Administrative Leaves. The Academy shall notify a unit member of his/her work year in the letter of appointment.

B. Work Week/Work Schedules

- 1. It is the responsibility of the Academy to assign and schedule the work of unit members to provide services to the various segments of the Academy community and meet other academy objectives.
- 2. Each unit member shall be assigned by the Academy based upon job classification, to either a regular (fixed / hourly), or a flexible (salaried) work schedule.
 - a. The hours and days within a regular (fixed/hourly) work schedule may be varied by the Academy from time to time.

- b. The work of unit members who are assigned to a flexible (salaried) work schedule is not measured in a fixed number of hours per week.
- 3. The length of the work week for full-time regular unit members who are assigned to a regular (fixed/hourly) work schedule shall be a forty (40) hour week, not including unpaid meal periods. The regular work schedule for such unit members shall be determined by the Academy, and shall not be changed arbitrarily. Where the regular work schedule is changed without the unit member's consent, the Academy will give the unit member ten (10) work days' written notice of the change. Such changes in work schedule shall only be made for bona fide program reasons. In the event the new work schedule will cause the unit member (hourly) substantial personal hardship, and he/she has more than four (4) years of Academy service, then he/she may displace another unit member, according to the provisions of Article 27, Seniority, Layoff, and Recall, section C. 2 under the Staff, Support and Professional Contract.
- 4. Unit members who are assigned to a flexible (salaried) work schedule shall be expected to meet reasonable work demands. Assignments to unit members with flexible (salaried) work schedules in the same or related classifications within a department shall be equitably distributed. The Academy may establish basic scheduling requirements within which unit members shall, with the approval of their supervisors, arrange their work schedules on a periodic basis. Such work schedules may vary from time to time to meet seasonal or other changed demands or circumstances.
- 5. The Academy supports the use of flexible schedules by unit members (hourly) when the administration determines that flexible schedules may be in the best interest of the Academy. In the event the Academy intends to exercise its authorities under other sections of this Agreement to permit flexible schedules by unit members, on an Academy wide basis, the Academy will provide affected unit members and the Association with an opportunity to comment thereon.
- 6. Where a unit member is assigned work by two (2) or more persons it shall be the responsibility of the unit member's appropriate supervisor to resolve conflicts in work assignments which arise.
- 7. The Academy may appoint a new unit member (hourly) to a non-renewable fixed length appointment for a specified duration which shall not exceed two (2) years. Employment shall be for the length of the appointment except in the case of termination for just cause. Non-renewable fixed length appointments which are extended beyond two (2) years shall result in a continuing appointment unless mutually agreed otherwise by the Association and Academy. The provisions of Article 16 of this Agreement shall not be applicable to non-renewable fixed length appointment employees. In the event unit members, appointed to a non-renewable fixed length appointment, are re-appointed to a continuing appointment without a break in service, their seniority date shall be established as the original date of hire as a regular employee.
- C. Overtime/Compensatory Time
 - 1. Those unit members assigned to regular (fixed/hourly) work schedules shall earn compensatory or overtime as follows:

a. When the Academy determines that work by unit members on an overtime basis is required, it will make reasonable efforts to equitably distribute such work to qualified unit members working in the affected office or other similar work area.

- b. Up to and until ratification of this Agreement, unit members required by the Academy to be in active pay status more than eight (8) hours in any day, or after their regular scheduled hours if greater, or forty (40) hours in any work week shall be compensated for such time over forty (40) hours at one and one-half (1½) times the base rate of pay. The employee may choose to be compensated in the form of compensatory time, which shall be granted on the basis of one and one-half (1½) hours of time off for each hour of overtime worked. The compensatory time earned shall be taken within thirty (30) days of the date earned, which limitation may be extended by mutual consent of the parties.
- c. After ratification of this Agreement, unit members required by the Academy to be in active pay status more than their regularly scheduled hours in any day, if such regularly scheduled daily hours are eight (8) or more, or if required to be in active pay status for more than forty (40) hours in any work week, shall be compensated for such overtime hours at one and one half (1 ½) times the base rate of pay for each hour worked over their regularly scheduled daily hours that are over eight (8) hours, or for each hour worked over their regularly scheduled daily hours that are over eight (8) hours, or for each hour worked over forty (40) in any work week. Employees will not be compensated twice for the same overtime hour. The employee may choose to be compensated in the form of compensatory time, which shall be granted on the basis of one and one half (1½) hours of time off for each hour of overtime worked. The compensatory time earned shall be taken within thirty (30) days of the date earned, which limitation may be extended by mutual consent of the parties.

d. Compensatory time earned shall be taken subject to supervisory approval. Such approval shall not be unreasonably denied.

e. In the computation of eligibility for overtime pay or compensatory time, only those hours actually worked in accordance with the Fair Labor Standards Act shall be counted.

f. The Academy shall not unilaterally curtail the scheduled hours of work of a unit member during a work week in which the unit member has previously worked hours outside his or her regular work schedule in order to avoid overtime pay or compensatory time.

g. The Academy will record compensatory time earned, used and accumulated, and will supply this information to each unit member at least biweekly.

2. Full-time unit members, except those required to remain on the job for a consecutive eight (8) hour period will be allowed two (2) fifteen (15) minute rest periods (i.e., from the time an employee stops working to the time he/she resumes working) on each regular workday, which will be scheduled by the appropriate supervisor.

D. Nothing in this Article shall prohibit the Academy from maintaining, establishing or altering procedures to record the hours worked by unit members.

ARTICLE 15 Insurance

A. Health Insurance

- 1. The Academy shall continue to make available to full-time unit members a health insurance plan and dental insurance plan which is prescribed by the Maine State Employee Health Insurance Program. Full-time unit members may choose to enroll themselves and their eligible dependents in the plans.
- 2. The Academy shall use the premium schedule promulgated by the State each year for all state employees, the Academy will use the lower of the two premium schemes for its employees and will adjust the salary cohorts to:
 - a. First Cohort Lower than or equal to \$50,000
 - b. Second Cohort Between \$50,000 and \$80,000
 - c. Third Cohort \$80,000 and above
- 3. Employees who elect dependent coverage will assume the costs of such dependent coverage in the same proportion as prescribed for State of Maine employees. The individual coverage "credit" towards the total cost of dependent plans shall be calculated in the same way the State of Maine calculates such credit for its employees electing dependent insurance coverage.
 - 1. If an employee wishes to entirely opt out of health insurance coverage through the Academy, and the employee is not covered otherwise by Academy insurance, the employee shall receive a stipend calculated from three months of the monthly premium cost for single coverage health insurance paid out over twelve months. This amount shall be paid to the employee in each paycheck on a pro rata basis so long as the employee remains "opted out." The stipend shall be adjusted as of the Academy's insurance contract renewal. In order to be eligible for the opt out stipend; the employee must periodically present the Academy with proof of coverage by health insurance under another plan.
- 4. All health insurance premiums will be deducted on a pre-tax basis as allowed by law.
- 5. The Academy shall maintain its current Flexible Savings Account for employees who wish to participate.
- 6. For part-time unit members who are regularly scheduled to work thirty, (30) or more hours per week and for part-time unit members who are regularly scheduled to work twenty (20) to twenty-nine (29) hours per week and who have at least two (2) continuous years of Academy service, the Academy, shall make available employee and spousal and/or dependent health insurance coverage equivalent to the coverage which is available

to full-time regular unit members. For these part-time employees, the Academy will contribute for the life of this Agreement one-half (1/2) of the premium cost of the employee, spouse, and dependents, as defined by the State Health Insurance Program.

- B. The parties recognize that the unit members bear the responsibility for notifying the Academy's Director of Human Resources of any change in their family status having impact upon their Academy paid health and dental insurance coverage or the premiums therefore. If such notice is not given within 30 days the employee shall be subject to repayment of premium cost and will not be eligible for any reimbursements.
- C. The Academy shall pay the premiums for a term life insurance policy for each employee in the face amount equal to one times the employee's annual base salary or such limits thereto as prescribed by the insurance carrier.

ARTICLE 16 Job Openings and Promotions

A. Whenever a job opening occurs for a position within this SSP Unit it shall be opened first to either departmental transfer, promotion, or voluntary demotion, at the discretion of the Academy. All such eligible persons shall be notified of the existence of the opening and provided with an opportunity to apply there for. When a selection to fill the job opening is made through the procedure described in this section, the most qualified applicant shall be selected. In the event that qualifications are substantially equal, the selection shall be based on seniority. All internal applicants who submit a completed application and meet the minimum posted position qualifications will receive an interview. Length of service is important for any position and will be given appropriate consideration by the Academy along with qualifications for the position.

В.

- 1. After completion of the procedures described in Section A of this Article, any notice of any resulting job opening for a position included or leading to inclusion in the SSP Unit shall be communicated. Such communication shall contain position title, job description in brief, the location/department or general work area of the position, and the pay range which is assigned to it and shall be accomplished by one of the following means:
 - a. placing notice(s) on bulletin board(s) designated by the Academy,
 - b. advertisement on the campus webpage, or
 - c. by written notice to each unit member no less than seven (7) days prior to consideration of applicants.
- 2. The most qualified applicant shall be selected to fill such vacancies. In the event that qualifications are substantially equal, the selection shall be based on seniority. Employees will not gain status while performing duties in an acting capacity position.
- 3. Disputes regarding decisions made under paragraphs B.2 of this Article shall be reviewed

in accordance with the following provisions:

- a. "Internal candidate" shall mean any regular Academy employee.
- b. In the event that no internal candidate is selected it shall be the responsibility of the Academy to demonstrate that the successful candidate was more qualified than the internal candidate, upon written request.
- 4. A copy of job opening notices shall be promptly furnished to the Association, Unit President and stewards.
 - a. All internal candidates must complete a formal MMA application, and submit the completed application to the MMA Human Resources Department.
 - b. Any internal candidate who is selected, and appointed, to an advertised position may return to his/her previous position, or to an available position, with no loss of compensation or benefits. This option must be exercised within thirty (30) calendar days of the new appointment. The employee must notify the Human Resources Department, and the appropriate supervisor (in writing) prior to the 30th calendar day in the new position, if he/she chooses to exercise this option. A SSP unit member's appointing supervisor may within ninety (90) calendar days of the new appointment notify (in writing) the new employee, and the Human Resources Department, that the new employee is not acceptable as a permanent employee. Should this action occur, the employee may return to his/her previous position, or to an available position with no loss of compensation or benefits.
- C. Applicants selected for appointment to a position in the SSP unit will generally be placed at step "A" of the applicable wage grade however, in documented exceptional circumstances, an appointing authority may recommend initial placement at up to step "D". Decisions regarding such recommendations will be the purview of the Vice President of Operations (or designee) and the Chief Financial Officer.

ARTICLE 17 Leaves of Absence

A. Unit members shall be eligible for leave of absence without pay for urgent and compelling personal business. Periods of absence, not to exceed three (3) work days per fiscal year, may be granted. A request for this leave must be submitted by the unit member to the appropriate

supervisor, which request shall be made in writing where practicable. The unit member must obtain the supervisor's approval prior to commencement of the leave.

B. Unit members shall be eligible for extended leaves of absence without pay for personal reasons other than personal illness including but not limited to leave for the purpose of further education or leave on the occasion of the birth of a child to a unit member or the adoption of a child by a unit member. A written request, with reasons, for this leave must be submitted at least forty-five (45) days in advance by the unit member to the appropriate supervisor. This time requirement may be waived by the supervisor. A request for leave of this nature shall require approval, in advance, by designated administrators. An unpaid personal

leave of twelve (12) consecutive months may be requested by a unit member. Such leave may be extended by the President or his/her designee upon timely written request of the unit member for up to two (2) successive one-year (1) periods. The President or his/her designee shall have the sole discretion to accept or reject the request and his/her decision shall be final, and shall not be grievable except in cases of alleged discriminatory treatment.

- C. While on the leave of absence described in paragraph 2, the unit member will not accumulate sick leave, vacation leave, holiday pay, or be eligible for tuition waiver, or long-term disability benefits. However, while on leave without pay the employee shall retain accumulated sick leave and vacation leave. Time spent on leave without pay shall not be credited toward completion of probationary periods. Time spent on educational leave without pay may be credited toward completion of probationary periods if agreed to in writing by the unit member and the President or his/her designee.
- D. Unit members may at the time of the approval of the leave, but prior to commencement of the leave, make arrangements to maintain life and health insurance coverage. Premiums for such insurance during the period of the leave must be paid by the unit member in full on a monthly or prepaid basis. Leaves without pay granted under this provision for educational purposes, may be to acquire or complete an academic degree, to gain practical experience in one's field, or to participate in an educational opportunity, valuable to the individual, the department or the Academy. While on a leave without pay for educational purposes, the Academy shall contribute its proportionate share to appropriate insurance programs if the unit member chooses to participate in those programs.
- E. Time spent on leave will be credited for the purposes of seniority computation. Upon return from leave of absence pursuant to this Article, a unit member shall receive any non-discretionary pay increases which he or she would have been entitled to had he or she not been on leave. If the leave is for a period exceeding ninety (90) days, the unit member's rights regarding reemployment shall be established in advance by mutual agreement of the unit member and designated administrators and set forth in writing as a condition of approval of the leave.

ARTICLE 18 Maintenance of Benefits

With respect to negotiable wages, hours, and working conditions not covered by this agreement, the Trustees and the Association agree to make no changes without appropriate prior consideration and negotiations.

ARTICLE 19

Management Rights

- A. The Board and the SSP agree to maintain the academic character of Maine Maritime Academy (hereafter Academy) as an institution of higher education.
- B. The rights, functions, powers, duties and responsibilities of the Board and its officers and agents, under applicable state law and the bylaws of the Board, including the Board's right to

alter or waive existing bylaws or policies in accordance with the procedures specified in the bylaws shall remain vested in the Board and in said officers and agents except as expressly modified by this Agreement.

- C. Nothing contained in this Agreement shall be construed to diminish the rights granted under the bylaws of the Board to the entities and bodies within the internal structure of the Academy so long as such rights are not in conflict with an expressed provision of this Agreement.
- D. Nothing contained in this Agreement shall be construed to prevent the Board and its officers and agents from meeting with any individual or organization to hear views on any matter. The Board or its officers and agents shall at all times be cognizant of the status of the Association as the sole and exclusive bargaining agent under the University of Maine Labor Relations Act for unit members.
- E. Except as otherwise specifically provided in this agreement, all rights, powers or authority possessed by the Academy prior to the execution of this agreement including the determination and administration of policy and the supervision and direction of all employees are retained by, reserved to and vested exclusively in the Academy.

ARTICLE 20 No Strike or Lockout

- A. The Board and the Association agree that disputes which may arise between them shall be settled without resort to strike or lockout and that the requirements or law in this regard will not be violated. The Board agrees it will not lock out any or all unit members during the term of this Agreement.
- B. The Association agrees on behalf of itself and unit members that there shall be no strikes, slow-downs or interference with the normal operation of the Academy during the term of this Agreement.
- C. The Association will use its best efforts to end any unauthorized job actions engaged in by its members. Either party may seek immediate redress for violations of this Article before the appropriate judicial or administrative bodies without regard to the grievance procedures.

ARTICLE 21

Non-discrimination

The Academy and the Association agree not to discriminate illegally with respect to wages, hours, and working conditions based on race, color, religious creed, national origin, sex, age, physical or mental handicap and sexual orientation.

ARTICLE 22 Personnel File

A. The Academy shall maintain, for official Academy purposes, one (1) personnel file for each unit member. This file shall be kept in hard copy format in the office of the

Director of Human Resources under conditions that ensure its integrity and safekeeping and shall contain copies of personnel forms, official correspondence to and/or from the unit member, and other appropriate material relating to the unit member's employment.

- B. Unit members shall henceforth be simultaneously sent a copy of all material as it is placed in the file. Anonymous or unattributed material shall not be placed in the file. A unit member shall have the right to submit a written response to any material placed in the personnel file. This written response shall then be filed and attached to the appropriate file material.
- C. Unit members shall have the right to examine their file in the presence of the Director of Human Resources, or that individual's designee during the normal business hours of the office in which the file is kept. A unit member may obtain copies of any material in the personnel file. Access shall be permitted and copying accomplished during the normal business hours of the office in which the file is kept.
- D. Unit members are encouraged to periodically review their file. It shall be the responsibility of each unit member to annually update the personnel file including any relevant professional accomplishments.
 A unit member may indicate in writing to the Director of Human Resources those materials which the unit member considers inappropriate to be retained.
- E. In a specific personnel action no use may be made of any material which has not been properly and timely placed in the personnel file with the exception of recommendations regarding a specific personnel action by reviewing individuals or bodies which shall be placed in the personnel file as soon as a decision is reached in the specific action. A unit member, and/ or the Association, upon written authorization of a unit member shall have the right to inspect and, upon written request, receive a copy of any such recommendations pertaining to that unit member which are not included in the personnel files and are in the possession of the Academy.
- F. The file shall be available to authorized committees and individuals responsible for the review and recommendation of a unit member with respect to any personnel actions.
- G. The Association or duly designated representative shall have access to a unit member's personnel file providing written authorization has been granted by the unit member to the

Director of Human Resources. The Association or the duly designated representative(s) shall be subject to the same rules on access and copying that are applicable to the unit member.

- H. The Association agrees to indemnify and hold the Board harmless from and against any liability for any claim of improper, illegal or unauthorized use by the Association, or a duly designated representative whether or not the representative is acting within the scope of his/her authority, for information contained in the personnel file.
- I. If the Association requests material relevant to a grievance that did not accompany the Grievance, the Academy will make a reasonable effort to provide relevant material that is in its possession unless provision of such material is deemed by the Academy to be in violation of its responsibility under 1 MRSA §401-410.

ARTICLE 23 Position Review and Reclassification Procedures

- A. Any complaint that a unit member, as a result of an assignment or assignments by supervision, is performing duties which are significantly different from the duties outlined in the official job description for the unit member's classification without appropriate compensation in accordance with applicable policies shall be subject to the Reclassification Appeal Procedure. If the assignment is of a permanent nature, the remedy shall be reclassification of the unit member's position to another classification or reclassification to a newly created classification and assignment of the new classification to the most appropriate wage grade on the wage scale. Employees in positions which are reclassified to a higher wage grade shall be paid as if promoted. No employee shall suffer a loss of pay as a result of a reclassification.
- B. Whenever a unit member is temporarily assigned to a job in a higher wage grade for a period of five (5) or more consecutive work days the unit member shall be paid for the period of the assignment, as if he/she had been promoted to the higher paying job. This provision shall not be used in lieu of a reclassification.
- C. Reclassification Procedure. An employee may request a reclassification by submitting a completed Reclassification Request form to the Director of Human Resources and the MSEA Field Representative simultaneously. The Director of Human Resources shall respond to the employee by written determination within Thirty (30) days of the receipt of the request. After the Thirty (30) day period the Association may submit the matter to the reclassification arbitrator for a final and binding decision.

Whenever the Academy retains an outside consultant to study the pay of unit members and/or the classification of unit jobs, it will provide the final report from any such consultant to the President of the local unit within a reasonable period of time after its receipt by the Academy.

ARTICLE 24 Probation and Permanent Status

A. Appointment

Individuals appointed to positions which under the University of Maine Labor Relations Act would result in the bargaining unit status shall be given an appointment which includes a probationary period.

B. Probationary Period

- 1. Each new employee shall be required to serve an initial probationary period. The length of such probationary period shall be six (6) months. The length of the probationary period in the case of an appointment which is the result of soft money funding shall be six (6) months as specified in Article 31, Soft Money Positions.
- 2. During the probationary period, the employee shall be evaluated in writing. A decision to terminate a probationary unit member for unsatisfactory job performance shall be

supported by an unsatisfactory evaluation, and the probationary period may be extended for one six (6) month period.

3. A unit member shall be given prior written notice that his/her employment will be discontinued within the probationary period, or that he/she will not be re-appointed beyond the probationary period. Such notice shall not be required in the event of the termination of a unit member for just cause during the probationary period, the expiration of a non-renewable fixed length appointment, or the cessation of funding in the case of a unit member with a soft money appointment.

C. Reappointment

Except for unit members with soft money or non-renewable fixed length appointments, unit members who are re-appointed beyond the probationary period shall receive a continuing appointment. Unit members with soft money or nonrenewable fixed length appointment shall not be eligible for continuing appointment status.

- D. Information to provide to all unit members
 - 2. A unit member shall receive a legible copy of his/her Human Resource Action Form or its equivalent, showing the current terms of appointment contained in the payroll-personnel system at the time of appointment, and within ten (10) work days as changes occur therein. The unit member shall also be supplied with current information regarding:
 - a. the unit member's job description;
 - b. the unit member's work schedule (hourly or salaried);
 - c. fringe benefits.

E. Appointment Status

- 3. "Probationary appointment" shall mean an appointment which is without continuing appointment status and which is neither a soft money nor nonrenewable fixed length appointment. Probationary appointees may be removed subject to the provisions of this Article; Article 16, Job Openings and Promotions; Article 9, Discipline; or they may leave employment by resignation or retirement.
- 4. "Continuing appointment" shall mean the right of a unit member to continued employment without removal except as provided for in Article 9, Discipline, or Article 27, Seniority, Layoff and Recall, or by resignation or retirement.
- 5. "Soft money appointment" shall mean an appointment which is the result of external funding from agencies, institutes or organizations. Soft Money positions shall include a probationary period, which shall be in accordance with Section B of this Article. A unit member with a soft money appointment shall have no right, expectancy or interest in any reappointment beyond the length of the funding except as provided in Article 31, Soft Money Positions.
- 6. "Non-renewable fixed length appointment" shall mean an appointment which is for a specified duration which shall not exceed two (2) years. Nonrenewable fixed length

appointments which are extended beyond two (2) years shall result in a continuing appointment unless mutually agreed otherwise by the Association and Academy.

7. Non-renewable fixed length appointments shall be used only for employees in classifications where such appointments have previously been used, and other similar circumstances. Non-renewable fixed length appointments shall include a probationary period in accordance with Section B of this Article.

ARTICLE 25 Retirement

Employees hired on or after January 1, 2016 will be offered only the MMA 401(a) and 403(b) Retirement Plans.

A. Maine Public Employees Retirement System (Maine PERS). Employees hired before January 1, 2016 who have chosen Maine PERS will be grandfathered into the system. MMA will continue to provide contributions as determined by the Maine PERS system. Employees hired on or after January 1, 2016 will not be eligible to select this retirement option.

Academy share: An amount to be determined each year by Maine PERS, multiplied by the unit member's annual base salary, plus any additional compensation earned during the year.

Unit member's share: In accordance with the statute, all unit members participating in the Maine PERS plan must contribute an amount as determined by Maine PERS.

- B. MMA 401(a) Retirement Plan. Unit members who have elected not to participate in the Maine PERS plan may elect enrollment in the MMA 401(a) Retirement Plan and must contribute seven percent (7%) of their total compensation earned during the year. MMA will also contribute a matching 7% contribution. The terms and conditions of the plan are outlined in the plan document.
- C. MMA 403(b) Plan. Employees wishing to contribute amounts in excess of that permitted in either the Maine PERS or the 401(a) plan, or who have not elected to participate in either of those plans, may join the 403(b) plan by completing a salary reduction agreement.
- D. Retiree Health. For unit members having a combined consecutive years of full time Academy service plus their age equaling 75 or more, who elect to retire during the life of this Agreement, the Academy will provide a one-time cash payment equal to three thousand dollars (\$3,000) times the number of full years until the member reaches the age of Medicare eligibility or age sixty-five (65) whichever occurs first, up to a maximum of fifteen thousand dollars (\$15,000) in order to assist such member in the defrayal of health insurance costs during the period between retirement from the Academy and eligibility for Medicare. This benefit is not intended for employees who leave the Academy to continue their careers in education or in their fields of specialty. This benefit is only intended for those who actually retire and will be paid six (6) months after the employees' retirement, provided the employee has actually retired from full time work.

ARTICLE 26 Salaries

Effective with the payroll period nearest to July 1, 2024 the pay matrix for the Staff, Support and Professional bargaining unit shall be increased by three percent (3%) for each pay step. After the July 1, 2023 three percent (3%) pay matrix adjustment, the pay matrix shall be adjusted so that all jobs below a Grade 9 will be paid at a Grade 9 level. Effective with the payroll period nearest to July 1, 2024, the pay matrix for the Staff, Support and Professional bargaining unit shall be increased by three percent (3%) for each pay step. The pay matrix updated for this contract is attached as Appendix C, and accurately states the parties' agreement regarding the wage increases stated in this section of this contract.

A. Steps

1. Steps in each wage grade signify time in grade, not total years of MMA service. Progression in each wage grade shall occur as follows:

Step A -	0-2 years
1	
Step B -	2-4 years
Step C -	4-6 years
Step D -	6-9 years
Step E -	9-12 years
Step F -	12-15 years
Step G -	15-18 years
Step H -	18-20 years
Step I -	20-25 years
Step J -	25-30 years
Step K -	30-35 years
Step L -	35 years and over

- 2. Effective the date of ratification, employees newly placed on a wage grade due to promotion, demotion or reclassification shall be placed at the step providing no less than a six percent (6%) pay increase, or no more than a six percent (6%) decrease in the case of a demotion. Employees experiencing a downward reclassification shall be redlined.
- B. Cruise Stipend and Other Compensation for Cruise
 - All unit members other than permanent, credentialed crew serving in Certificate of Inspection (COI) positions who are required to go on an Academy cruise are to receive twenty dollars (\$20.00) per day incidental pay for each day worked on a Maine Maritime Academy cruise.
 - 2. Permanent credentialed crew serving in Certificate of Inspection (COI) positions who are required to go on an Academy cruise will be paid one and one quarter (1.25) times their base daily pay rate for all days while on cruise (seven days per week).

- 3. A Maine Maritime Academy cruise is any cruise on any Academy vessel of two weeks or more.
- C. Shift Differentials (Hourly positions)
 - 1. Any employee who works from 3:00 p.m. to 11:00 p.m. will receive a five percent (5%) shift differential for any hours worked during that period.
 - 2. Any employee who works from 11:00 p.m. to 7:00 a.m. will receive a seven percent (7%) shift differential for any hours worked during that period.
 - 3. Any employee whose regular work schedule is between the hours of 6:00 a.m. and 6:00 p.m. will not be eligible for shift differential.
- D. Compensatory Time (Hourly positions)

Compensatory time shall be accrued to a maximum balance of one hundred fifty hours (150). At the beginning of each fiscal year, any balances over the maximum one hundred fifty hours (150) shall be paid to the employee.

E. Personal Work

No Unit member shall be required by the Academy to perform personal services for his/her supervisor or for any other Academy employee. Personal services are defined as providing support for activities which are unrelated to the supervisor's or employee's Academy position.

F. On Call and Call Back Pay (Hourly positions)

1. Any unit member who is required by supervision to remain at home for a specified period of time in a duty status, prepared to return to work immediately if contacted, will be paid at the straight time rate for all such on-call hours. Such hours will be considered as hours worked for the computation of overtime pay.

2. Any full-time regular unit member called back by supervision from home without prior notice before or after his or her normal work schedule, or on schedules which are not included in his or her normal work schedule, shall be paid at the rate of one and one- half $(1 \ 1/2)$ times his or her regular hourly rate of pay for those hours worked outside the normal work schedule. Time will begin when the unit member leaves home and end when the unit member returns home provided that reasonable travel time is claimed.

- i. There shall be a minimum of three (3) hours pay at this rate for such call back. If the call back period overlaps the normal work period, the pay rate and status will revert to straight time at commencement of the unit member's normal reporting time, but the three (3) hour guarantee mentioned above shall prevail in this event.
- ii. Any employee who is required to carry an MMA supplied pager during off duty

hours will be compensated at the rate of twenty dollars (\$20.00) per day. The assignment of these duties is not grievable. The assigned duties will be periodically reported to Human Resources for payment through the regular payroll process.

G. Performance Rewards

The parties recognize that management has the right and authority to reward or compensate members for performance considered to be superior as determined by a formal performance appraisal process.

ARTICLE 27 Seniority, Layoff, and Recall

A. Seniority

- Seniority shall be a unit member's length of continuous regular service since the date of his or her employment at the Academy. A unit member with a work year of less than twelve (12) months shall not be considered to have suffered a break in service during the months which are not included within the unit member's work year.
- 2. Seniority List
 - a. Within thirty (30) days of the execution of this Agreement, the Academy shall establish a seniority list by department and job classification, with the unit member with the greatest seniority listed first. The seniority list shall be brought up to date every six (6) months.
 - b. Such seniority list(s) shall be posted in all areas where unit members are employed. A copy of such list(s) shall be sent to the MSEA office in Augusta.
 - c. Any objections to the seniority list, as posted, must be reported to the Director of Human Resources within thirty (30) days from the date posted or the list shall stand accepted. Any unresolved objection made in accordance with the foregoing procedure shall be subject to the grievance procedure described in Article 11, Grievance Procedures, commencing at Step 3 thereof.
- 3. Layoff

Layoff shall mean the discontinuance of Academy employment of a unit member for bona fide financial or program reasons. For purposes of this Article, a unit member with a work year of less than twelve (12) months shall not be considered to be laid off during the months which are not included within the unit member's work year.

The Academy shall designate the layoff unit within which layoff may occur and the positions within the said layoff unit which will be eliminated. The Academy designation shall not be grievable.

1. Unit members within the designated layoff unit shall be grouped into the following

categories:

- a. Unit members without continuing appointments;
- b. Unit members with continuing appointments with less than five (5) years of relevant Academy Service;
- c. Unit members with continuing appointments with at least five (5) years but less than ten (10) years of relevant Academy Service;
- d. Unit members with continuing appointments with at least ten (10) years but less than fifteen (15) or more years of relevant Academy Services;
- e. Unit members with continuing appointments with fifteen (15) or more years of relevant Academy service.
- 2. Unit members who occupy a position which will be eliminated within the designated layoff unit may retain employment in another position within the layoff unit which will not be eliminated provided that:
 - a. the position to be retained is occupied by a unit member in a lower category;
 - b. Retention of employment shall be in that position, if any, which is occupied by a person in the lower category in the layoff unit for which the unit member in the position to be eliminated possesses skill, training and qualifications necessary to perform the services to be maintained.
 - c. Qualifications referenced in 2(a) and 2(b) as determined by the Academy shall be reasonably related to the services to be maintained.
- 3. Unit members with continuing appointments with less than five (5) years' service shall receive at least three (3) months' notice of layoff in writing or two (2) months' pay in lieu of notice. Unit members with continuing appointments with five (5) or more years of service shall receive at least four (4) months' notice of layoff or three (3) months' pay in lieu of notice. One week of additional severance pay will be received by unit members with continuing appointments for each year or partial year of Academy service. The entitled weeks of layoff and severance pay will be paid at the weekly pay period until the obligation of the Academy has been discharged. If the unit member is re-employed by the Academy during the layoff and severance pay period, remuneration under this Article shall be reduced by the amount of salary paid in the position in which re-employed.
- 4. Unit members who have unused, accumulated compensatory time shall be paid for such time in a lump sum provided that the compensatory time was accumulated in accordance with Article 14, Section C, and that the unit member and his or her supervisor make a reasonable effort to reduce the unused compensatory time balance between notification of the layoff and the effective day of the layoff.
- B. Full-time regular and eligible part-time regular unit members who have been laid off shall be eligible to participate at their cost in Academy group health and dental insurance for eighteen (18) months or such other period as stipulated by applicable Federal or State law, following

the effective date of layoff. Unit members who desire to maintain health and dental insurance in accordance with this Article must so notify the Academy in writing by no later than thirty (30) days after the effective date of the layoff.

- D.
- 1. For two (2) years following the effective date of layoff, a unit member who has been laid off shall be placed on a recall list and shall be sent campus position vacancy announcements. For this purpose, it shall be the unit member's responsibility to keep the Academy advised of his/her current address.
- 2. In the case of a vacancy of a position in the classification of a laid off unit member and prior to consideration of applicants for the position, the Academy shall canvas the recall list by offering the position in order of seniority to unit members on the list who are in the classification. Laid off unit members who apply for positions which are not in the unit member's classification shall be considered internal applicants.
- 3. A unit member who is re-employed in the same position or an equivalent position within two (2) years of the effective date of layoff shall be placed in the same wage grade and step obtained prior to the layoff.
- 4. A unit member re-employed in a different position within two (2) years of the effective date of layoff shall be placed in the wage grade assigned to the position. Step

placement shall be determined by the applicable promotion or non-disciplinary demotion provisions in Article 26.

- 5. Unit members re-employed within two (2) years of the effective date of layoff shall retain their seniority accumulated prior to the layoff.
- E. When a layoff is ordered, the Academy shall notify the MSEA Augusta office and shall make available to the Association all relevant information upon request.
- F. For the purposes of this Article, the term "Soft Money" is defined as sources of temporary funds from federal or state grants, foundation awards, or privately funded projects, as distinguished from student tuition and state and federal funds appropriate for the general operation of the Academy. Usually, "Soft Money" accounts are for specific projects of up to one year duration. If renewable, the grant or award is subject to approval through a reapplication or negotiation process.

ARTICLE 28

Separability

In the event that any provision of this Agreement is found to be in conflict with any state, federal, or other applicable law, such law(s) shall prevail and such provisions of the agreement shall be considered invalid and void. Such invalidity shall not affect the validity of remaining provisions of the agreement which shall remain in full force and effect. Negotiation on the provisions found invalid shall commence within thirty (30) days of a request by either party.

ARTICLE 29

Sexual Harassment

- A. No unit member shall be subjected to sexual harassment by another Academy employee or student. No unit member shall subject another member of the Academy community to sexual harassment.
- B. The Academy shall establish procedures for the handling of complaints by unit members of sexual harassment.
- C. The Academy will provide sexual harassment training to unit members during working hours and unit members attending shall suffer no loss of pay.

ARTICLE 30 Sick Leave

A. Sick Leave

- 1. Full-time regular members shall earn one and one-quarter (1¹/₄) days of sick leave for each monthly period, or major portion thereof, of employment within the unit member's year. Part-time regular employees shall earn sick leave on a pro-rated basis.
- 2. Unit members may henceforth accumulate sick leave up to a maximum of one hundred fifty (150) days.
- 3. The Academy shall provide each unit member with a bi-weekly statement showing sick leave days earned, utilized and accumulated.
 - a. A unit member who is unable to perform duties because of an illness may use any and all accrued leave credits. An "illness" shall be defined as any physical or mental impairment of health, including an impairment resulting from pregnancy, which prevents a unit member from performing his/her duties.
 - b. A unit member must take sick leave for those days during which, due to illness, the unit member is unable to be on campus or other appropriate job site for assigned activities. A continuous period of sick leave commences with the first day of absence and includes all subsequent days until the unit member returns to work. For this purpose, Saturdays, Sundays, and official holidays observed by the Academy shall not be counted unless the unit member is regularly scheduled to work on such days.
 - c. A unit member may use sick leave for absences resulting for illness or injury of a member's immediate family or household, which requires the presence of the unit member. Proper notice and, upon request, appropriate documentation shall be provided by the unit member to the President or his/her designee or, where authorized, the unit member's appropriate supervisor.
 - d. Accumulated sick leave may be used for routine medical or dental appointments provided that the unit member is not able to schedule the appointment outside of his or her working hours and adequate notice is given.

- 4. In cases where there are reasonable grounds to suspect sick leave abuse, or where an illness exceeds five (5) days in duration, the Academy may require the submission of a written explanation by the employee's physician at Academy expense regarding the sickness or illness prior to the payment of sick leave to a unit member.
- Sick leave shall not be accrued after a unit member is on Workers' Compensation for three (3) months, or when a unit member is on an unpaid leave of absence, layoff, or long term disability.
- 6. Unit members shall make every effort to notify the appropriate supervisor of their inability to report to work as soon as possible prior to the start of the work day.
- 7. In cases of serious illness, an eligible unit member who has exhausted all available leave credits, including vacation leave and compensatory time, shall make application for total disability benefits if the medical prognosis indicates a disability of qualifying duration. In cases of serious illness of unit members with more than two (2) years of seniority, leave without pay shall be granted for up to the duration of the illness, not to exceed a period of six (6) months of paid and unpaid leave. For unit members with two (2) years of seniority or less, leave without pay may be granted for up to the duration of the illness, not to exceed a total of six (6) months of paid and unpaid leave. Unit members who are placed on leave without pay for reasons of personal illness shall have the rights and responsibilities described in Article 17, Leaves of Absence, except that eligibility for long term disability benefits shall be retained to the extent permitted under an equivalent long term disability insurance plan should one be implemented.
- 8. Subject to supervisory approval, accumulated sick leave may be used in the event of serious illness or death in the unit member's immediate family. Immediate family shall be as defined by the Family Medical Leave Act (FMLA). Under the FMLA, a "spouse" means a husband or wife, including those in same-sex marriages, which were made legal in all 50 United States as of June 26, 2015.

The FMLA defines the term "parent" as "a biological, adoptive, step or foster father or mother, or any other individual who stood in loco parentis to the employee when he or she was a minor."

"Son or daughter" means a biological, adopted or foster child, a stepchild, a legal ward, or a child of a person standing in loco parentis who is either under age 18 or age 18 or older and "incapable of self-care because of a mental or physical disability." Additionally, Domestic Partners legally recognized by the State of Maine are considered immediate family.

In-laws, grandparents and siblings are not considered immediate family unless that individual lives in the same household as the employee on a full-time basis.

FMLA shall always run concurrently.

This provision is for those emergency situations where the nature of the illness or family conditions are such that the unit member must be available to care for the family member,

or in the event of death, to attend to the details related thereto. Approval for such use of sick leave will not be unreasonably denied.

9. Catastrophic Leave Bank.

The Academy shall establish a sick leave bank (known as the "catastrophic leave bank"). The Academy shall administer the bank. It will be a mechanism whereby all staff employees may contribute their accrued but unused vacation time, and make application to use the banked time under appropriate circumstances. The bank will be open to all MMA regular staff employees, not just unit members. The Academy shall establish the procedures for contributing to and using the banked time, and shall manage the requests for catastrophic leave. The Director of Human Resources shall have the exclusive discretion to determine whether an employee will be allowed to use the bank. Furthermore, the Human Resources Director shall provide an annual report in an Excel format consisting of: hours donated, hours used, number of applicants, number of approvals and number of denials. Use of the bank will not insulate employees from adverse employment action caused by excessive absenteeism.

B. Disability

- 1. The Academy will offer, at no cost to the unit members, long term disability (LTD). Application for LTD must be made through the insurance carrier.
- 2. After six (6) weeks absence, the unit member will no longer accrue additional sick leave benefits, until their return to full duty.
- 3. After six (6) months of absence due to illness and or disability the Academy may fill the vacancy created by a unit member's absence with a permanent replacement. There will be no right of return.
- 4. Under extraordinary circumstances, the Academy may determine based on current medical certification and after consultation with the unit member that extending sick leave is warranted based on prognosis if it is not detrimental to the operation of the Academy and medical evidence indicates return to full employment within a reasonable period of time, not to exceed one year in total.
- 5. The evidence must indicate that the unit member would be able to fulfill all essential functions of his or her position.
- 6. The unit member shall exhaust all paid leave available before being placed on administrative leave without pay.
- 7. If at any time the determination is made that the unit member will be unable to return to work, the Academy may request the unit member's resignation or may terminate the employee's employment.
- 8. In the event that eligibility for total disability benefits has not been determined by the first day of the month following six (6) consecutive months of total disability, and it has been determined that the unit member cannot return in accordance with the provisions above, a unit member will be paid out all remaining sick time in one lump sum.

ARTICLE 31 Soft Money Positions

- А.
- 1. New employees with soft money appointment shall be required to serve an initial probationary period which shall be six (6) months in length. Employment thereafter shall be contingent on continued funding from the granting agency for the position except as described in Section A.2. Written notice of cessation of employment as a result of discontinuation of funding from the granting agency shall be given as soon as possible to the unit member and to the Association.
- 2.
- a. In the event that bona fide financial or programmatic reasons exist for the discontinuance of a unit member with a soft money appointment, the Academy may designate a unit within which such discontinuance may occur.
- b. Unit members within the designated unit shall be grouped into the following categories:
 - (1) unit members within a probationary period;
 - (2) unit members beyond a probationary period with less than five (5) years of relevant Academy service;
 - (3) unit members beyond a probationary period with at least five (5) years of relevant Academy service.
- c. Unit members who occupy a position which will be eliminated within the designated unit shall be retained in another position within the designated unit which will not be eliminated provided that:
 - (4) The position to be retained is occupied by a unit member in a lower category; and who holds a soft money appointment.
 - (5) Retention of employment shall be in that position, if any, which is occupied by a person in the lowest category in the designate unit for which the unit member possesses skills, training, and qualifications which are at least substantially equal to those of the incumbent.
- B.
- 1. A unit member with a soft money appointment who has completed the probationary period for the position and whose employment ceases pursuant to Section A of this Article shall be eligible to participate at his/her cost in Academy group health and dental insurance for the time specified by applicable Federal and State laws, following the effective date of cessation of employment. If the unit member is recalled within three (3) months the Academy shall reimburse the unit member for the Academy's share of the premium payment.
- 2. Unit members recalled after such cessation for employment shall not be considered to have suffered a break in service for purposes of seniority and sabbatical eligibility.

- 1. For two (2) years following the effective date of cessation of employment, such unit member who indicates a desire to be placed on a recall list, and who is not otherwise employed in an equivalent full-time Academy position, shall be offered re-employment in the same position in which previously employed at the time of cessation of employment should an opportunity for such re-employment arise. The unit member shall receive the same salary which was received at the time of cessation of employment plus any non-discretionary increases in salary or benefits received by the unit covered by this Agreement.
- 2. For two (2) years following the effective date of cessation of employment, all persons on the recall list shall regularly be sent Academy position vacancy announcements in the unit for any other positions which result after completion of the procedures described in Article 16, Job Openings and Promotions, Section B.1.
 - a. For this purpose, it shall be the unit member's responsibility to keep the Academy advised of the unit member's current address.
 - b. Upon application, persons on the recall list shall be offered the position in which previously employed at the time of layoff should an opportunity for such re-employment arise.
 - c. Any offer of appropriate re-employment pursuant to this Article must be accepted within ten (10) work days after the date the offer is received. In the event such offer of re-employment is not accepted, the unit member shall receive no further consideration pursuant to this Article. The Association is not barred from grieving this section.
- D. Unit members who desire to receive Academy health and dental insurance and/or to be placed on a recall list in accordance with this Article must so notify the Academy in writing by no later than twenty (20) work days after the effective date of cessation of employment. The Academy will inform unit members in writing prior to the effective date of cessation of employment of their eligibility to continue insurance coverage and to be placed on a recall list and the procedures to exercise either right.
- E. The Academy shall establish a recall list and promptly supply the Association with the list and any subsequent changes in said list.
- F. For purposes of the Article, the term "Soft Money" is defined as sources of temporary funds from federal or state grants, foundation awards, or privately funded projects, as distinguished from student tuition and state and federal funds appropriated for the general operation of the Academy. Usually, "Soft Money" accounts are for specific projects of up to one year duration. If renewable the grant or award is subject to approval through a reapplication or negotiation process.

С.

ARTICLE 32 Tuition Waiver and Professional Development

A. Educational Benefits

1. Employees

The Academy shall maintain a space available tuition waiver program and a tuition assistance program for unit members. This shall apply to undergraduate, graduate and continuing education courses. When space is available, unit members with a minimum six months of service, and former unit members with more than twenty (20) years of Academy service, may enroll in a course on a tuition-free basis subject to all of the following requirements:

- a. The Registrar shall determine when space is available. Recognizing that such determination should be made, whenever possible, in sufficient time to permit timely enrollment by participating individuals;
- b. All fees other than tuition shall be paid by the participating individuals as a condition of enrollment;
- c. With respect to MMA undergraduate or graduate courses, full-time unit members shall be eligible for a tuition waiver of up to two (2) courses per semester, not to exceed four (4) credit hours each course. Part-time unit members shall be eligible for a tuition waiver of up to one (1) course per semester, not to exceed four (4) credit hours each course;
- d. These unit members shall not count towards minimum enrollment requirements, established as a necessary condition of offering a course, required to guarantee the offering of such course;
- e. As determined by the Academy, unit members who require license upgrade/renewal and/or maintenance of credentials, are eligible for tuition waivers on requisite continuing education courses;
- f. These benefits shall not be applicable when a unit member is on an unpaid leave of absence, disability, or Worker's Compensation. In the event that a unit member has begun a course and one of the above situations occurs, the unit member shall be permitted to maintain enrollment at no cost until the end of the semester;
- g. Unit Members must complete the applicable tuition waiver or reimbursement form one month in advance of the course start date and submit it through their respective supervisors to the Vice President for review. Final approval rests with the Vice President of Academic Affairs and the Director of Human Resources;
- h. With respect to courses taken at other colleges or universities, unit

members may be reimbursed for up to \$5250 (indexed to 26 U.S. Code § 127) per calendar year at an accredited college or university provided approval for taking any such course has been obtained in advance on the appropriate form from either the Vice President of Academic Affairs or the Director of Human Resources and provided that the employee has received a passing grade in the course;

- i. Employees who voluntarily leave employment within two (2) years of receiving a degree are responsible for repayment of educational reimbursement/waiver monies received on a pro-rata basis. The employee shall repay the Academy the tuition immediately according to the following schedule:
 - Up to one year -75% of total tuition reimbursement/waiver
 - 1 year, but less than 2 years 50% of tuition reimbursement/waiver;
- j. Employees who fail to complete a matriculated degree program within one year of the anticipated graduation date are responsible for repayment of educational reimbursement/waiver monies received.
- k. No books, administrative or academic fees or travel for these courses shall be paid under this or any other provision of this contract.
- 2. Dependents

The Academy shall maintain a tuition waiver program for dependents/spouses and domestic partners of unit members seeking their first Bachelor's degree subject to the following requirements. This program does not apply to secondary Bachelor's degrees, the graduate program or the continuing education program. Prospective students must apply and be granted entry through the normal admissions process.

Full-time unit members who have been employed at least 6 months by the Academy, who have dependents who are full-time students of the Maine Maritime Academy, shall be eligible for a waiver of tuition for such dependents. Part-time unit members who have been employed at least 6 months by the Academy, who have dependents who are full-time students of the Maine Maritime Academy, shall be eligible for a waiver of one-half (1/2) tuition for such dependents. This waiver does not apply to continuing education courses or any graduate courses.

a. The tuition waiver program provides free undergraduate tuition to all eligible dependent children and spouses (or qualifying domestic partners) of employees during their full-time enrollment at Maine Maritime Academy. Tuition waivers are available for matriculating students completing their first undergraduate bachelor's degree. In no case will tuition waivers be granted beyond ten (10) semesters or the number of credits required for completion of specific degree programs and waiver eligibility will continue for the entire degree unless the student takes a leave for a period longer than one year. The waiver does not include room, board, fees, books or any other item and

is available for fall and spring semesters only. Student and parents must complete and submit a FAFSA form.

- b. The term "child" (dependency as defined below by the IRS and/or the D.O.E.) shall include biological, legally adopted children, stepchildren and legal wards of full-time Maine Maritime Academy employees. Tuition waiver benefits are available to an employee's dependent children defined as a child who is a financial dependent of his/her parents and who qualifies under the IRS dependent definition. Children (biological, legally adopted, or legal wards) of employees who do not meet the Department of Education's (under the FAFSA guidelines) qualifications for independent student status are also eligible for tuition waivers. Under these criteria, dependent student status is defined as follows: the child is under 24 years of age, the child is unmarried, the child is not a veteran of the U.S. armed forces, and/or the child is not a graduate student. For spouses and domestic partners, a copy of the marriage certificate or Affidavit of Domestic Partnership must accompany the tuition waiver request for a first-time waiver.
- c. Tuition waiver requests must be filed before the start of the fall semester each academic year and must be accompanied by a 'proof of dependency'. Accepted forms of proof are:
 - Copy of parents' Federal income tax return listing the child as a dependent, or
 - Completed Proof of Dependency Form, and
 - Completed FAFSA
- d. In the event of total disability or the death of a unit member with five (5) or more years of continuous Academy service, the spouse or dependent children who are enrolled full-time students participating in a tuition waiver program at the time of unit members total disability, or death shall maintain eligibility for the tuition waiver program. The tuition waiver shall remain in effect as long as the student maintains continuous full-time enrollment or until completion of the requirements for a degree.
- e. Audit Program

Dependents who are not eligible for the tuition waiver program may audit one undergraduate or graduate course per semester for non-credit with the permission of the professor, so long as the following criterion are met:

- Space available only
- No on-line courses
- May not be used to establish minimum enrollment for the course
- May not exceed maximum enrollment numbers for each course
- May not interfere with the needs of matriculated students
- Course fees are not waived

3. Tax Information

Internal Revenue Service regulations/law, including but not limited to those under Sections 117, 127, 132 and 162 of the Internal Revenue Code of 1986, as currently amended (and comparable provisions in effect at the time of payment) apply to all tuition reimbursements and waivers regarding income tax treatment, reporting and withholding obligations relating to such reimbursements and waivers. The monetary value of tuition waivers and tuition remission received by employees and their domestic partners may be subject to taxation, to include, though not limited to, amounts over \$5250 and amounts provided for graduate education, unless otherwise excluded. (Note this Article does not permit tuition reimbursement in excess of \$5250 per calendar year.) The employee is responsible for the payment of income taxes as well as FICA. The Academy is not responsible for providing tax advice. Employees should consult a tax professional.

- C. Professional Development Funds
 - 1. The Academy will provide assistance and support for the professional development of unit members in the amount of thirty-five thousand dollars (\$\$35,000) per year effective July 1, 2024.
 - 2. Professional development activities eligible for Academy assistance and support include:
 - a. Participation in professional meetings, symposiums, seminars or other conferences;
 - b. Research, study, experience, or recurring training relevant to the unit member's assigned Academy responsibilities or responsibilities related to other positions within the Academy;
 - c. Association activities,
 - d. Non-credit courses offered through other organizations and online.
 - 3. Distribution of these funds shall be in accordance with the procedures to be developed by the staff/support and professional unit development committee, which will make the final decisions regarding the approval of and payment for Professional Development in accordance with the criteria established in paragraph (B)(2), and the dollar limit in paragraph (B)(1). The appropriate supporting documentation will be provided to MMA, including all forms and disclosures and documentation required by the Academy to support and memorialize the reasons for the distribution of these funds.
- C. The Academy may make sabbatical leaves available to unit members subject to the following conditions:
 - i. The supervisor and Vice President responsible for their applicable department's operation, support and agree to the sabbatical and are able to make alternative plans to complete the requestor's work responsibilities;
 - ii. The requestor agrees to take an unpaid leave of absence in accordance with the provisions in Article 17 of the SSP contract;
 - iii. The Academy agrees to cover the employees' portion of health insurance during the term of the sabbatical;

- iv. The Academy and the Association agree that there will be a maximum of 2 unit members granted sabbaticals for one-half (1/2) year each or 1 unit member for one full year; and,
- v. SSP unit members granted sabbatical leave shall, before the beginning of said leave, enter into a written agreement with the Board of Trustees that upon termination of leave the SSP unit member shall return to the Academy for one (1) year of employment. If the SSP unit member does not return for one (1) year, the SSP unit member will return the cost of benefits in full to the Academy within twelve (12) months of the termination of the sabbatical leave.
- vi. The granting of sabbaticals are subject to Administration approval.

ARTICLE 33 Uniforms and Work Clothing

A. Uniforms

1. Newly hired unit members who are required to wear an Academy uniform on a daily basis in the performance of assigned Academy duties, shall be issued an initial set of Academy uniform or Academy uniforms required by the Division.

2. Unit members who are required to wear a uniform on a daily basis shall be annually credited with an allowance of up to four hundred dollars (\$400) for purchase of uniforms and uniform related items. Reimbursement requires presentation of proper receipts. The following shall apply to unit members not required to wear the military uniform on a daily basis in the performance of assigned Academy duties. Unit members participating in the annual training cruise may be required by the President to wear an Academy uniform. Unit members required to wear an Academy uniform while participating in the annual training cruise shall be annually credited at the bookstore with an allowance of up to two hundred dollars (\$200) for purchase of uniforms and uniform related items.

3. Uniforms shall be worn in such a way so as to set a proper example to students in the Regiment of Midshipmen. Unit members who are officers shall wear the uniform in accordance with the guidelines as prescribed by the President or his/her designee.

B. Work Clothing

- 1. Each unit member, in job description categories designated by the Director of Human Resources shall receive annually, one hundred seventy-five dollars (\$175.00) for the purchase or on the job required safety shoes (protective footwear). Payments shall be issued in November.
- 2. Each unit member, in job description categories designated by the Director of Human Resources, shall receive every two years, one hundred fifty dollars (\$150.00) for the purchase of on the job required prescription safety glasses (protective prescription eyewear). Payments shall be issued in November.

ARTICLE 34 Union Membership

I. Election of Membership

- A. Unit members may elect membership in the Association by signing a written membership card and dues authorization form. Any unit member who fails to affirmatively make such an election, is deemed to have elected non-membership.
- B. The Academy agrees to deduct in monthly installments the regular annual dues of the Association beginning with the month in which the Academy receives the employee's written membership card and dues authorization form. The amount(s) to be deducted shall be certified in writing by the Association within thirty (30) days of the signing of this Agreement, and thereafter by August 10 of each year. The Academy shall remit monthly the aggregate deductions, together with an itemized statement in a mutually agreed on electronic format containing the names of the unit members for whom the deductions have been made and the amount so deducted from each one. The aforesaid remittance shall be made in electronic format by the 15th day of the month following the month in which such deductions have been made.
- C. The Academy shall not be responsible for making any deduction for dues if a unit member's pay within any pay period, after deductions for withholding tax, Social Security, retirement, health insurance, and other mandatory deductions required by law is less than the amount of authorized deductions. In such event it will be the responsibility of the Association to collect the dues for that pay period directly from the unit member.
- D. The Academy's responsibility for deducting the above dues from a unit member's salary shall terminate automatically upon either: 1) cessation of the unit member's employment; 2) the transfer or promotion of the unit member out of the Bargaining Unit; or 3) an employee's revocation of his or her dues deduction authorization, consistent with Section I.G.4 below.
- E. Employees may voluntarily become members of the Association and utilize payroll deductions for payment of dues at any time, including during the six (6) month initial period of employment. An employee's choice to become a member of the Association and utilize payroll deductions for payment of dues in the first six (6) months of employment does not create membership in the bargaining unit as defined in Article 1.
- F. The Academy shall inform all unit members in writing of their right to make an election as specified in paragraph A above. Such notice shall be given to individuals in writing within five (5) days of hire.

G. Change of Status

The right to join the Association shall be determined by the Association's own Constitution and Bylaws. Otherwise, unit members may change their status with regard to membership in the Association as follows:

- 1. Unit members may change their status from non-member to Association member, or from Association member to non-member, at any time.
- 2. Unit members may also start or eliminate their payroll deduction for Association dues or at any time.
- 3. Association members who wish to eliminate payroll deduction,- must tender their dues or directly to the Association.
- 4. In order to change status and/or eliminate or change any payroll deduction option consistent with paragraphs (1) through (3) above, the unit member must provide written notice to both the Association and the Academy's payroll officer. It may take up to four weeks for any such change to take effect.

II. General Provisions

A. Payments and Deductions

It shall be the sole responsibility of the Association to collect its dues.

B. Indemnification

The Association agrees that it shall indemnify, defend, reimburse, and hold harmless the Academy and its Trustees, officers, agents, employees, students and/or representatives (hereinafter collectively referred to as "Academy Releasees") against any claim, demand, suit, cost, expense, damages, or any other form of liability, including attorneys' fees, costs, or other liability arising from or incurred as a result of any act taken or not taken by the Academy Releasees, in complying with or carrying out the provisions of this Article. The Association will intervene in and defend any arbitration, administrative or court litigation concerning the propriety of any act taken or not taken by Academy Releasees shall have no obligation to defend their acts taken or not taken. This provision shall not apply to intentional or reckless violations of law by Academy Releasees.

C. Severability

Should the United States Supreme Court, the First Circuit Court of Appeals or any Court in Maine generally hold indemnification clauses, or any portion of them, relating to union membership void or unenforceable for Constitutional or public policy reasons, this Article shall be stricken in its entirety upon written notification to the Association by the Academy. Should any Court find this indemnification clause in this Article to be void or unenforceable for any reason, this Article shall be stricken in its entirety upon written notification to the Association by the Academy. Should the Academy provide such written notification, either party may initiate negotiations on the subject of union membership and financial support of the union by unit members.

ARTICLE 35 Use of Personal Vehicle

- A. Unit members who are authorized by the Academy to use their personal vehicles for assigned non-campus Academy business in accordance with Academy travel policy shall be reimbursed from the effective date of this agreement through June 30, 2018 at the prevailing IRS rate.
- B. Any unit member who agrees to a supervisory request to use the unit member's personal vehicle for job duties, (on the MMA campus, and throughout Castine) will be reimbursed through the MMA payroll system at a daily rate of \$5.00.

ARTICLE 36 Vacation Leave

- 1. All full-time regular unit members shall earn vacation leave at the rate of two days per month; or major portion thereof of employment within the unit member's work year. All part-time regular unit members shall earn vacation leave on a pro-rated basis. Up to seventy (70) days of vacation leave may be carried forward from year to year. For purposes of leave carried forward, a leave year shall commence on July 1 and end on June 30. In no event shall the current accrual rate of any employee be reduced as a result of the provisions of Section 9 of this Article.
- 2. Such accumulation shall continue, on a pro-rated basis, during periods in which the full-time regular unit member with the approval of the Academy works a reduced number of hours not less than twenty (20) hours per week provided that such periods do not exceed a cumulative total of four (4) work months in the employee's work year. If a full-time regular unit member is regularly scheduled to work less than twelve (12) months per year or less than forty (40) hours per week, the vacation leave earned shall be prorated. Part-time regular unit members shall earn vacation leave at rates which are in the same proportion as their part-time service bears to full-time service.
 - a. All requests for vacation leave shall be submitted by the unit member to the immediate supervisor as far in advance as possible and appropriate. Approval of the dates on which a unit member wishes to take vacation leave shall be subject to the consideration of departmental and organizational scheduling but shall not be unreasonably withheld by a supervisor. If an employee requests vacation leave with at least two weeks' notice and the request is denied and the denial pushes the employee over the 560 hour vacation leave cap, the Academy will pay out the employee for the hours over 560 hours at the end of the fiscal year and the employee will not forfeit them.
- 3. When the employment relationship is severed, the Academy shall pay the unit member for up to forty (40) days of unused vacation leave, in a lump sum payment, provided that the unit member makes a reasonable effort to reduce the unused balance between notifying the Academy of his/her termination and the effective date of the termination. Any accrued vacation leave in excess of forty (40) days shall be forfeited by the unit member on the

effective date of termination regardless of reason, i.e., resignation, termination, layoff or retirement.

- 4. Unit members who transfer from the SSP bargaining unit to the Supervisory bargaining unit may carry forward all unused vacation leave.
- 5. Unit members who transfer from the SSP bargaining unit to the Faculty bargaining unit on an academic year appointment shall be paid for any unused vacation leave up to 40 days provided that the unit member makes a reasonable effort to reduce the unused vacation leave balance between notification of the transfer and the effective date of the transfer.
- 6. Vacation leave shall not accrue after a unit member is on Worker's Compensation leave for three (3) months, or when a unit member is on an unpaid leave of absence, layoff, or long term disability, or becomes separated from the Academy on or before the middle of a pay period.
- 7. Vacation leave used will be recorded in one-half (1/2) hour increments.

ARTICLE 37 Labor-Management Committee on Diversity and Respect

In support of the parties' commitment to prevent harassment and discrimination in the workplace, including discrimination based on race, color, sex, sexual orientation, physical or mental disability, religion, age, ancestry or national origin, the parties shall establish a Joint Labor-Management Committee on Diversity and Respect (the "Committee").

The Committee shall meet no fewer than three (3) times per Academic Year and consist of two bargaining unit members appointed by the Chapter President and management representatives to be appointed by the President of the Academy. The Faculty and/or Supervisory bargaining units may also have two representatives each on the Committee, provided that they adopt similar language in their respective collective bargaining agreements.

The purpose of the Committee shall be to address issues related to discrimination and harassment on campus, to provide a forum for the Academy and its employees to engage in an ongoing self-assessment of issues on campus and to work collaboratively to foster a more inclusive environment. The Committee shall not be a substitute for the Academy's responsibility to enforce the Academy's Equal Opportunity, Harassment, Sexual Harassment, Reporting, Investigation and Remedy policies and its obligation to follow the state and federal laws regarding discrimination in the workplace and in education.

Additionally, the Committee shall be charged with reviewing any harassment and discrimination training, including the participant evaluations of course content, training materials, and trainers, with the goal of improving upon such trainings and providing feedback to management for improvement. The Committee shall not manage the harassment and discrimination trainings provided by the Academy, which remains the responsibility of the Academy pursuant to Article 29 and its obligations under state and federal law.

ARTICLE 38 Duration

- A. The provisions of this Agreement shall be effective as of the date of its ratification by the Unit and the Trustees.
- B. This Agreement shall not be modified in whole or in part by the parties except by an instrument, in writing duly executed by both parties, and it is expressly understood and agreed that this Agreement shall expire on June 30, 2025.
- C. ither party may serve upon the other a notice at least sixty (60) days prior to the expiration of the Agreement advising that they desire to confer and negotiate with regard to the terms of a successor agreement.
- D. This Agreement constitutes the entire Agreement between the Parties.

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SIGNATURE PAGE

In witness whereof, the parties hereto have caused this Agreement to be executed this $\underline{18}$ day of $\underline{0cf}$, 2024, as indicated below

MAINE MARITIME ACADEMY

Craig Johnson, President

Herdi Jugliese, Director of Human Resources/ Tiple X Coordinator

MAINE SERVICE EMPLOYEES ASSOCIATION

fat Maplie Katzina Ray-Saulis, General

Jon c alley-

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Japet Waldron, Vice President Financial & Institutional Services/CFO

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Appendix A

Maine Maritime Academy/MSEA Grievance Form—Step 2

Date:
Name:
Unit Grievance Representative:
Department:
Mailing Address:
Provisions of Agreement Violated: Article(s)Section(s)
Article(s)Section(s)
Statement of grievance (including date of acts or omissions complained of):
Redress sought:
I will be represented in this grievance by: (check one)MSEAMyself
MSEA grievance representative's signature:
(If MSEA is representing the grievant, an MSEA grievance representative must sign here)
The grievance was filed with the office of
by (check one) mailpersonal delivery
For Management Representative Use:
Date Receivedby
Grievance#Disposition

Appendix B

Maine Maritime Academy/MSEA Grievance Decision Review Form

Date:	
То:	
I hereby request that a Step attached Grievance because:	review of the attached decision be made in connection with the
I received the decision on	_and filed this request for review atStep with the office
of	onby (check one) mailor personal delivery
MSEA grievance representative's sign	
(If MSEA is representing the grievan	
Name of Grievant(s):	
Signature of Grievant:	
For Management Representative Use	
Date Received	By:
Grievance#D	Disposition

Step	A	(0-2)	B (2-4)	C	(4-6)	D (6-9)	E (9-12)	F (1	2-15)	G (:	15-18)	н (:	18-20)	1 (20-25		J (2	5-30)	к (з	0-35)	L (35	S UP)
Grade: 1	\$	17.94	\$ 18.	52 \$	19.12	\$ 19.73	\$	20.38	\$	21.05	\$	21.77	\$	22.12	\$	22.53	\$	22.96	\$	23.42	\$	23.85
	1 \$	37,315.20	\$ 38,521.	60 \$	39,769.60	\$ 41,038.40	\$	42,390.40	\$	43,784.00	\$	45,281.60	\$	46,009.60	\$ 4	6,862.40	\$	47,756.80	\$	48,713.60	\$	49,608.00
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	2\$			52 \$						21.05	\$	21.77		22.12		22.53		22.96		23.42	\$	23.85
	2 \$	37,315.20	\$ 38,521.	50 \$	39,769.60	\$ 41,038.40	Ş	42,390.40	Ş	43,784.00	Ş	45,281.60	Ş	46,009.60	Ş 4	6,862.40	Ş	47,756.80	Ş	48,713.60	ş	49,608.00
		17.94	1 1 1		(0.42	\$ 19.73		20.38		21.05		21.77		22.12		22.53		22.96		23.42	4	
	3\$		•	52 \$		•		42,390.40		43,784.00			-	46,009.60		6,862.40			· .	48,713.60	· ·	23.85
	3 >	37,315.20	\$ 38,521	50	39,769.60	\$ 41,038.40	•	42,390.40	>	43,/84.00	>	45,281.60	>	46,009.60	<u>،</u> د	6,862.40	>	47,756.80	÷	48,/13.60	>	49,608.00
	4 \$	17.94	\$ 18	52 5	19.12	\$ 19.73	\$	20.38	Ś	21.05	\$	21.77	\$	22.12	s	22.53	\$	22.96	\$	23.42	Ś	23.85
		37,315.20	· ·			-		42,390.40						46,009.60		6,862.40				48,713.60		49,608.00
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	5\$	17.94	\$ 18.	2 \$	19.12	\$ 19.73	s	20.38	ŝ	21.05	ŝ	21.77	ŝ	22.12	\$	22.53	ŝ	22.96	s	23.42	Ś	23.85
	5 \$		\$ 38,521.0	i0 \$	39,769.60	\$ 41,038.40	\$	42,390.40	\$	43,784.00	\$	45,281.60	\$	46,009.60	\$ 4	5,862.40	-	47,756.80	\$	48,713.60	\$	49,608.00
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	6\$	17.94	\$ 18.	2 \$	19.12	\$ 19.73	\$	20.38	\$	21.05	\$	21.77	\$	22.12	\$	22.53	\$	22.96	\$	23.42	\$	23.85
	6\$	37,315.20	\$ 38,521.	50 \$	39,769.60	\$ 41,038.40	\$	42,390.40	\$	43,784.00	\$	45,281.60	\$	46,009.60	\$ 4	6,862.40	\$	47,756.80	\$	48,713.60	\$	49,608.00
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	7\$	17.94		52 \$		\$ 19.73	\$	20.38	\$	21.05	\$	21.77	\$	22.12	\$	22.53	\$	22.96	\$	23.42	\$	23.85
	7\$	37,315.20	\$ 38,521.	50 \$	39,769.60	\$ 41,038.40	\$	42,390.40	\$	43,784.00	\$	45,281.60	\$	46,009.60	\$ 4	6,862.40	\$	47,756.80	\$	48,713.60	\$	49,608.00
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	8 \$			52 \$	19.12	\$ 19.73	\$	20.38	\$	21.05	\$	21.77	\$	22.12	\$	22.53	\$	22.96	\$	23.42	\$	23.85
	8 \$	37,315.20	\$ 38,521.	60 \$	39,769.60	\$ 41,038.40	\$	42,390.40	\$	43,784.00	\$	45,281.60	\$	46,009.60	\$ 4	6,862.40	\$	47,756.80	\$	48,713.60	\$	49,608.00
	9 \$			52 \$			-		<u> </u>	21.05	÷	21.77	÷	22.12		22.53	· ·	22.96		23.42		23.85
	a S	37,315.20	\$ 38,521.	50 \$	39,769.60	\$ 41,038.40	Ş	42,390.40	\$	43,784.00	Ş	45,281.60	Ş	46,009.60	ş 4	6,862.40	Ş	47,756.80	Ş	48,713.60	ş	49,608.00
	10 \$	18.50	¢ 10	10 \$	19.71	\$ 20.38	e	21.03	e	21.74	ė	22.46	ė	22.86	e	23.25	e	23.70	e	24.16	ė	24.62
	10 \$			-		\$ 20.38	-		-		÷-		-				÷				ə e	24.63
	70 3	30,400.00	÷ 35,728.	e e	40,330.80	÷ 42,350.40	÷	43,742.40	2	40,219.20	2	40,710.00	2	47,346.80	, 4	0,300.00	÷	49,290.00	2	30,232.00	2	31,230.40

Step	A	(0-2)	B (2-4)	C (4	-6)	D (6-9)		E (9-1	2)	F (1	2-15)	G (1	5-18)	н (1	18-20)	1 (20-2	5)	J (25	-30)	к (з	0-35)	L (35	SUP)
	11 \$	19.23	\$ 19.87	\$	20.52	sh-	21.19	ŝ	21.92	\$	22.66	\$	23.41	\$	23.81	\$	24.25	\$	24.69	\$	25.18	\$	25.68
	11 \$	39,998.40	\$ 41,329.60	\$	42,681.60	\$	44,075.20	\$	45,593.60	\$	47,132.80	\$	48,692.80	\$	49,524.80	\$	50,440.00	\$	51,355.20	\$	52,374.40	\$	53,414.40
	12 \$	20.02	\$ 20.67	\$	21.38	\$	22.08	\$	22.84	\$	23.61	\$	24.41	\$	24.83	\$	25.26	\$	25.76	\$	26.24	\$	26.77
	12 \$	41,641.60	\$ 42,993.60	\$	44,470.40	\$ 4	45,926.40	\$	47,507.20	\$	49,108.80	\$	50,772.80	\$	51,646.40	\$	52,540.80	\$	53,580.80	\$	54,579.20	\$	55,681.60
	13 \$	20.85	\$ 21.56	\$	22.27	\$	23.02	\$	23.80	\$	24.62	\$	25.46	\$	25.91	\$	26.37	\$	26.85	\$	27.39	\$	27.92
	13 \$	43,368.00	\$ 44,844.80	\$	46,321.60	\$ 4	47,881.60	\$	49,504.00	\$	51,209.60	\$	52,956.80	\$	53,892.80	\$	54,849.60	\$	55,848.00	\$	56,971.20	\$	58,073.60
	14 \$	21.53	\$ 22.25	\$	23.03	\$	23.81	\$	24.65	\$	25.52	\$	26.41	\$	26.90	\$	27.21	\$	27.76	\$	28.29	\$	28.86
	14 \$	44,782.40	\$ 46,280.00	\$	47,902.40	\$ 4	49,524.80	\$	51,272.00	\$	53,081.60	\$	54,932.80	\$	55,952.00	\$	56,596.80	\$	57,740.80	\$	58,843.20	\$	60,028.80
	15 \$	22.20	\$ 22.95	\$	23.73	\$	24.53	\$	25.39	\$	26.25	\$	27.19	\$	27.68	\$	28.14	\$	28.71	\$	29.26	\$	29.84
	15 \$	46,176.00	\$ 47,736.00	\$	49,358.40	\$ 3	51,022.40	\$	52,811.20	\$	54,600.00	\$	56,555.20	\$	57,574.40	\$	58,531.20	\$	59,716.80	\$	60,860.80	\$	62,067.20
														_									
	16 \$	23.14	\$ 23.93	\$	24.73	\$	25.61	\$	26.48	\$	27.41	\$	28.39	\$	28.88	\$	29.38	\$	29.96	\$	30.54	\$	31.13
	16 \$	48,131.20	\$ 49,774.40	\$	51,438.40	\$:	53,268.80	\$	55,078.40	\$	57,012.80	\$	59,051.20	\$	60,070.40	\$	61,110.40	\$	62,316.80	\$	63,523.20	\$	64,750.40
				_										_									
	17 \$	24.12	\$ 24.98	\$	25.80	\$	26.71	\$	27.66	\$	28.60	\$	29.62	\$	30.14	\$	30.68	\$	31.29	\$	31.91	\$	32.54
	17 \$	50,169.60	\$ 51,958.40	\$	53,664.00	\$:	55,556.80	\$	57,532.80	\$	59,488.00	\$	61,609.60	\$	62,691.20	\$	63,814.40	\$	65,083.20	\$	66,372.80	\$	67,683.20
				_										_									
	18 \$	25.14	\$ 26.05	\$	26.91	\$	27.87	\$	28.87	\$	29.87	\$	30.93	\$	31.49	\$	32.06	\$	32.69	\$	33.32	\$	33.96
	18 \$	52,291.20	\$ 54,184.00	\$	55,972.80	\$:	57,969.60	\$	60,049.60	\$	62,129.60	\$	64,334.40	\$	65,499.20	\$	66,684.80	\$	67,995.20	\$	69,305.60	\$	70,636.80
				_										_									
	19 \$		\$ 27.18	\$	28.08	\$	29.09	\$	30.13	\$	31.18	\$	32.28	\$	32.87	\$	33.46	\$	34.13	\$	34.80	\$	35.51
	19 \$	54,558.40	\$ 56,534.40	\$	58,406.40	\$	60,507.20	\$	62,670.40	\$	64,854.40	\$	67,142.40	\$	68,369.60	\$	69,596.80	\$	70,990.40	\$	72,384.00	\$	73,860.80
				_										_									
	20 \$	27.39	\$ 28.37	\$	29.34	\$	30.37	\$	31.47	\$	32.58	\$	33.76	\$	34.36	\$	35.00	\$	35.67	\$	36.37	\$	37.09
	20 \$	56,971.20	\$ 59,009.60	\$	61,027.20	\$	63,169.60	\$	65,457.60	\$	67,766.40	\$	70,220.80	\$	71,468.80	\$	72,800.00	\$	74,193.60	\$	75,649.60	\$	77,147.20

Step	A	(0-2)	B (2-4)	C (4	H6)	D (6-9	9)	E (9-	-12)	F (1	2-15)	G (1	5-18)	н(:	18-20)	1 (20	-25)	J (2	5-30)	K (3	0-35)	L (3:	5 UP)
	21	28.57	\$ 29.60	\$	30.65	si,	31.71	\$	32.86	\$	34.03	\$	35.27	\$	35.91	\$	36.58	\$	37.29	\$	38.02	\$	38.77
	21	59,425.60	\$ 61,568.00	\$	63,752.00	\$	65,956.80	\$	68,348.80	\$	70,782.40	\$	73,361.60	\$	74,692.80	\$	76,086.40	\$	77,563.20	\$	79,081.60	\$	80,641.60
	22	29.84	\$ 30.91	\$	32.00	\$	33.16	\$	34.34	\$	35.58	\$	36.85	\$	37.51	\$	38.22	\$	38.98	\$	39.74	\$	40.53
	22 \$	62,067.20	\$ 64,292.80	\$	66,560.00	\$	68,972.80	\$	71,427.20	\$	74,006.40	\$	76,648.00	\$	78,020.80	\$	79,497.60	\$	81,078.40	\$	82,659.20	\$	84,302.40
	23	31.15	\$ 32.26	\$	33.42	\$	34.63	\$	35.89	\$	37.18	\$	38.53	\$	39.23	\$	39.96	\$	40.75	\$	41.56	\$	42.37
	23	64,792.00	\$ 67,100.80	\$	69,513.60	\$	72,030.40	\$	74,651.20	\$	77,334.40	\$	80,142.40	\$	81,598.40	\$	83,116.80	\$	84,760.00	\$	86,444.80	\$	88,129.60
	24 \$	32.23	\$ 33.41	\$	34.61	\$	35.84	\$	37.14	\$	38.48	\$	39.89	\$	40.61	\$	41.38	\$	42.18	\$	43.03	\$	43.87
	24 \$	67,038.40	\$ 69,492.80	\$	71,988.80	\$	74,547.20	\$	77,251.20	\$	80,038.40	\$	82,971.20	\$	84,468.80	\$	86,070.40	\$	87,734.40	\$	89,502.40	\$	91,249.60
	25 \$	33.67	\$ 34.88	\$	36.16	\$	37.45	\$	38.83	\$	40.24	\$	41.70	\$	42.49	\$	43.28	\$	44.15	\$	44.97	\$	45.86
	25	70,033.60	\$ 72,550.40	\$	75,212.80	\$	77,896.00	\$	80,766.40	\$	83,699.20	\$	86,736.00	\$	88,379.20	\$	90,022.40	\$	91,832.00	\$	93,537.60	\$	95,388.80
												_		_				_					
	26	35.21	\$ 36.46	\$	37.78	\$	39.18	\$	40.59	\$	42.10	\$	43.64	\$	44.45	\$	45.26	\$	46.16	\$	47.07	\$	48.00
	26	73,236.80	\$ 75,836.80	\$	78,582.40	\$	81,494.40	\$	84,427.20	\$	87,568.00	\$	90,771.20	\$	92,456.00	\$	94,140.80	\$	96,012.80	\$	97,905.60	\$	99,840.00
				_										_									
	27	36.78	\$ 38.11	\$	39.50	\$	40.95	\$	42.46	\$	44.00	\$	45.66	\$	46.49	\$	47.37	\$	48.31	\$	49.24	\$	50.22
	27 \$	76,502.40	\$ 79,268.80	\$	82,160.00	\$	85,176.00	\$	88,316.80	\$	91,520.00	\$	94,972.80	\$	96,699.20	\$	98,529.60	\$	100,484.80	\$	102,419.20	\$	104,457.60
				_								_		_				_				_	
	28 \$	38.45	\$ 39.86	\$	41.32	\$	42.83	\$	44.41	\$	46.05	\$	47.77	\$	48.65	\$	49.57	\$	50.54	\$	51.54	\$	52.55
	28 \$	79,976.00	\$ 82,908.80	\$	85,945.60	\$	89,086.40	\$	92,372.80	\$	95,784.00	\$	99,361.60	\$	101,192.00	\$	103,105.60	\$	105,123.20	\$	107,203.20	\$	109,304.00
				_										_									
	29 \$		\$ 41.67	\$	43.21	\$	44.81	\$	46.46	\$	48.18	\$	49.98	\$	50.92	\$	51.88	\$	52.91	\$	53.94	\$	55.01
	29 \$	83,636.80	\$ 86,673.60	\$	89,876.80	\$	93,204.80	\$	96,636.80	\$	100,214.40	\$	103,958.40	\$	105,913.60	\$	107,910.40	\$	110,052.80	\$	112,195.20	\$	114,420.80
				_										_									
	30 (42.05	\$ 43.60	\$	45.21	\$	46.88	\$	48.62	\$	50.42	\$	52.32	\$	53.28	\$	54.27	\$	55.35	\$	56.44	\$	57.57
	30 \$	87,464.00	\$ 90,688.00	\$	94,036.80	\$	97,510.40	\$	101,129.60	\$	104,873.60	\$	108,825.60	\$	110,822.40	\$	112,881.60	\$	115,128.00	\$	117,395.20	\$	119,745.60

Step	A	(0-2)	в (2	2-4)	C (4	-6)	D (e	5-9)	E(9-12)	F (1	12-15)	G	15-18)	н (18-20)	1 (2	0-25)	J (2	1-30)	K (3	80-35)	L (3	5 UP)
	31 \$	\$ 43.97	\$	45.60	\$	47.31	\$	49.05	\$	50.86	\$	52.80	\$	54.75	\$	55.78	\$	56.86	\$	57.95	\$	59.10	\$	60.26
	31 \$	\$ 91,457.60	\$	94,848.00	\$	98,404.80	\$	102,024.00	\$	105,788.80	\$	109,824.00	\$	113,880.00	\$	116,022.40	\$	118,268.80	\$	120,536.00	\$	122,928.00	\$	125,340.80
	32	\$ 46.02	\$	47.70	\$	49.48	\$	51.34	\$	53.24	\$	55.25	\$	57.31	\$	58.40	\$	59.49	\$	60.69	\$	61.88	\$	63.10
	32 \$	\$ 95,721.60	\$	99,216.00	\$	102,918.40	\$	106,787.20	\$	110,739.20	\$	114,920.00	\$	119,204.80	\$	121,472.00	\$	123,739.20	\$	126,235.20	\$	128,710.40	\$	131,248.00
	33 \$	\$ 48.14	\$	49.92	\$	51.80	\$	53.74	\$	55.75	\$	57.84	\$	60.03	\$	61.16	\$	62.33	\$	63.54	\$	64.79	\$	66.08
	33 \$	\$ 100,131.20	\$	103,833.60	\$	107,744.00	\$	111,779.20	\$	115,960.00	\$	120,307.20	\$	124,862.40	\$	127,212.80	\$	129,646.40	\$	132,163.20	\$	134,763.20	\$	137,446.40
	34 \$	50.38	\$	52.27	\$	54.21	\$	56.25	\$	58.37	\$	60.57	\$	62.86	\$	64.05	\$	65.27	\$	66.56	\$	67.87	\$	69.22
	34 \$	\$ 104,790.40	\$	108,721.60	\$	112,756.80	\$	117,000.00	\$	121,409.60	\$	125,985.60	\$	130,748.80	\$	133,224.00	\$	135,761.60	\$	138,444.80	\$	141,169.60	\$	143,977.60
	35 \$	5 52.74	\$	54.71	\$	56.74	\$	58.90	\$	61.13	\$	63.44	\$	65.83	\$	67.08	\$	68.34	\$	69.71	\$	71.08	\$	72,49
	35 \$	\$ 109,699.20	\$	113,796.80	\$	118,019.20	\$	122,512.00	\$	127,150.40	\$	131,955.20	\$	136,926.40	\$	139,526.40	\$	142,147.20	\$	144,996.80	\$	147,846.40	\$	150,779.20

Step	A (0-	2)	B (2-	4)	C (4-	6)	D (6-9)		E (9-:	12)	F (12	-15)	G (1	15-18)	н(:	18-20)	1 (20	-25)	J (2:	5-30)	K (3	0-35)	L (35	UP)
	\$	18.48	\$	19.08	\$	19.69	\$	20.32	\$	20.99	\$	21.68	\$	22.42	\$	22.78	\$	23.21	\$	23.65	\$	24.12	\$	24.57
1	\$	38,438.40	\$	39,686.40	\$	40,955.20	\$	42,265.60	\$	43,659.20	\$	45,094.40	\$	46,633.60	\$	47,382.40	\$	48,276.80	\$	49,192.00	\$	50,169.60	\$	51,105.60
2	\$	18.48	\$	19.08	\$	19.69	\$	20.32	\$	20.99	\$	21.68	\$	22.42	\$	22.78	\$	23.21	\$	23.65	\$	24.12	\$	24.57
2	\$	38,438.40	\$	39,686.40	\$	40,955.20	\$	42,265.60	\$	43,659.20	\$	45,094.40	\$	46,633.60	\$	47,382.40	\$	48,276.80	\$	49,192.00	\$	50,169.60	\$	51,105.60
					_				-		_		_		-						_			
_	\$	18.48	\$	19.08	\$	19.69		20.32	<u> </u>	20.99	*		\$	22.42		22.78		23.21	\$	23.65	\$	24.12	\$	24.57
3	\$	38,438.40	\$	39,686.40	\$	40,955.20	\$	42,265.60	\$	43,659.20	\$	45,094.40	\$	46,633.60	\$	47,382.40	\$	48,276.80	\$	49,192.00	\$	50,169.60	\$	51,105.60
			-				-				-		-		-		-							
_	\$	18.48	ş		\$	19.69		20.32		20.99		21.68		22.42		22.78			\$	23.65	\$	24.12	\$	24.57
4	\$	38,438.40	ş	39,686.40	>	40,955.20	\$	42,265.60	2	43,659.20	\$	45,094.40	\$	46,633.60	\$	47,382.40	\$	48,276.80	÷	49,192.00	\$	50,169.60	>	51,105.60
	\$	18.48	e	19.08	ė	19.69	*	20.32	e	20.99	e	21.68	\$	22.42	e	22.78	~	23.21		23.65	¢	24.12	*	24.57
	ې د	38,438,40		39,686.40	ə e	40,955.20		42,265.60		43,659.20			ې \$	46,633.60		47,382.40			s s	49,192.00		24.12 50,169.60		24.37 51,105.60
<u> </u>	~	30,430.40	*	33,000.40	-	40,555.20	-	42,205.00	*	43,033.20	*	40,004.40	*	40,033.00	*	47,302.40	-	40,270.00	-	45,152.00	-	30,203.00	-	51,105.00
	\$	18.48	\$	19.08	\$	19.69	\$	20.32	\$	20.99	\$	21.68	\$	22.42	\$	22.78	\$	23.21	\$	23.65	\$	24.12	\$	24.57
-	\$	38,438.40	\$	39,686.40	\$	40,955.20	\$	42,265.60	\$	43,659.20	\$	45,094.40	\$	46,633.60	\$	47,382.40	\$	48,276.80	\$	49,192.00	\$	50,169.60	\$	51,105.60
<u> </u>			_		-				-						_									
7	\$	18.48	\$	19.08	\$	19.69	\$	20.32	\$	20.99	\$	21.68	\$	22.42	\$	22.78	\$	23.21	\$	23.65	\$	24.12	\$	24.57
7	\$	38,438.40	\$	39,686.40	\$	40,955.20	\$	42,265.60	\$	43,659.20	\$	45,094.40	\$	46,633.60	\$	47,382.40	\$	48,276.80	\$	49,192.00	\$	50,169.60	\$	51,105.60
8	\$	18.48	\$	19.08	\$	19.69	\$	20.32	\$	20.99	\$	21.68	\$	22.42	\$	22.78	\$	23.21	\$	23.65	\$	24.12	\$	24.57
8	\$	38,438.40	\$	39,686.40	\$	40,955.20	\$	42,265.60	\$	43,659.20	\$	45,094.40	\$	46,633.60	\$	47,382.40	\$	48,276.80	\$	49,192.00	\$	50,169.60	\$	51,105.60
9	\$	18.48	\$	19.08	\$	19.69	\$	20.32	\$	20.99	\$	21.68	\$	22.42	\$	22.78	\$	23.21	\$	23.65	\$	24.12	\$	24.57
9	\$	38,438.40	\$	39,686.40	\$	40,955.20	\$	42,265.60	\$	43,659.20	\$	45,094.40	\$	46,633.60	\$	47,382.40	\$	48,276.80	\$	49,192.00	\$	50,169.60	\$	51,105.60
															_									
	\$	19.06	\$	19.67	\$	20.30	\$	20.99	· ·	21.66			\$	23.13	-	23.55		23.95	\$	24.41	\$	24.88	\$	25.37
10	\$	39,644.80	\$	40,913.60	\$	42,224.00	\$	43,659.20	\$	45,052.80	\$	46,571.20	\$	48,110.40	\$	48,984.00	\$	49,816.00	\$	50,772.80	\$	51,750.40	\$	52,769.60

Appendix C

Step	A (0-)	2)	B (2-	4)	C (4-	5)	D (6-9)	E (9-:	12)	F (12	-15)	G (1	5-18)	н(:	18-20)	1 (20	-25)	J (25	-30)	к (за	0-35)	L (35	UP)
11	s	19.81	\$	20.47	\$	21.14	\$	21.83	\$	22.58	\$	23.34	\$	24.11	\$	24.52	\$	24.98	\$	25.43	\$	25.94	\$	26.45
11	\$	41,204.80	\$	42,577.60	\$	43,971.20	\$	45,406.40	\$	46,966.40	\$	48,547.20	\$	50,148.80	\$	51,001.60	\$	51,958.40	\$	52,894.40	\$	53,955.20	\$	55,016.00
12	\$	20.62	\$	21.29	\$	22.02	\$	22.74	\$	23.53	\$	24.32	\$	25.14	\$	25.57	\$	26.02	\$	26.53	\$	27.03	\$	27.57
12	\$	42,889.60	\$	44,283.20	\$	45,801.60	\$	47,299.20	\$	48,942.40	\$	50,585.60	\$	52,291.20	\$	53,185.60	\$	54,121.60	\$	55,182.40	\$	56,222.40	\$	57,345.60
															_									
13	\$	21.48	\$	22.21	\$	22.94	\$	23.71	\$	24.51	\$	25.36	\$	26.22	\$	26.69	\$	27.16	\$	27.66	\$	28.21	\$	28.76
13	\$	44,678.40	\$	46,196.80	\$	47,715.20	\$	49,316.80	\$	50,980.80	\$	52,748.80	\$	54,537.60	\$	55,515.20	\$	56,492.80	\$	57,532.80	\$	58,676.80	\$	59,820.80
															_									
	\$	22.18	\$	22.92	\$	23.72		24.52		25.39	\$	26.29	\$	27.20	\$	27.71	\$	28.03	\$	28.59	\$	29.14	\$	29.73
1/	\$	46,134.40	\$	47,673.60	\$	49,337.60	\$	51,001.60	\$	52,811.20	\$	54,683.20	\$	56,576.00	\$	57,636.80	\$	58,302.40	\$	59,467.20	\$	60,611.20	\$	61,838.40
															_									
	\$	22.87	· ·	23.64		24.44		25.27	-	26.15		27.04		28.01	-	28.51		28.98		29.57		30.14	-	30.74
1	\$	47,569.60	\$	49,171.20	\$	50,835.20	\$	52,561.60	\$	54,392.00	\$	56,243.20	\$	58,260.80	\$	59,300.80	\$	60,278.40	\$	61,505.60	\$	62,691.20	\$	63,939.20
	\$	23.83	÷	24.65	÷	25.47		26.38		27.27	-	28.23		29.24	-		\$	30.26	\$	30.86	ş	31.46		32.06
18	\$	49,566.40	Ş	51,272.00	\$	52,977.60	ş	54,870.40	Ş	56,721.60	Ş	58,718.40	\$	60,819.20	Ş	61,880.00	\$	62,940.80	Ş	64,188.80	\$	65,436.80	Ş	66,684.80
	\$	24.84	*	25.73		26.57	e	27.51		28.49	•	29.46		30.51	\$	31.04		31.60		32.23	~	32.87	ŝ	33.52
—	ŝ	51,667.20	ə e	53,518,40		55,265.60		57,220.80		59,259.20		61.276.80	ə s	63,460,80	ې د	64,563.20	ə e	65,728.00	<u>ې</u>	67,038.40	ə e	68.369.60		69,721.60
-	-	52,007.20	-	33,320.40	*	55,205.00	-	51,220.00	*	33,233.20	*	02,270.00	-	63,466.66	-	04,003.20	-	03,720.00	-	07,030.40	-	00,303.00	*	03,722.00
18	ŝ	25.89	\$	26.83	\$	27.72	\$	28.71	ŝ	29.74	\$	30.77	ŝ	31.86	Ś	32.43	\$	33.02	ŝ	33.67	s	34.32	\$	34.98
	\$	53,851,20	ŝ	55,806,40	ŝ	57,657,60	ŝ	59,716.80		61,859,20		64,001.60	ŝ	66,268,80	ŝ	67,454.40	ŝ	68,681,60	\$	70.033.60	s	71.385.60		72,758.40
		-	-			-		-		-	-	-	-	-				-	-	-	-		-	
19	\$	27.02	\$	28.00	\$	28.92	\$	29.96	\$	31.03	\$	32.12	\$	33.25	\$	33.86	\$	34.46	\$	35.15	\$	35.84	\$	36.58
	\$	56,201.60	\$	58,240.00	\$	60,153.60	\$	62,316.80	\$	64,542.40	\$	66,809.60	\$	69,160.00	\$	70,428.80	\$	71,676.80	\$	73,112.00	\$	74,547.20	\$	76,086.40
20	\$	28.21	\$	29.22	\$	30.22	\$	31.28	\$	32.41	\$	33.56	\$	34.77	\$	35.39	\$	36.05	\$	36.74	\$	37.46	\$	38.20
20	\$	58,676.80	\$	60,777.60	\$	62,857.60	\$	65,062.40	\$	67,412.80	\$	69,804.80	\$	72,321.60	\$	73,611.20	\$	74,984.00	\$	76,419.20	\$	77,916.80	\$	79,456.00

Step	A (0-2)		B (2-4)	C (4	H6)	D (6-9)		E (9-12)	F (12-	15)	G (1	5-18)	H (1	18-20)	1 (20-25)	J	(25-30)	K (30	0-35)	L (35	UP)
21	\$	29.43	\$ 30.4	9 \$	31.57	\$	32.66	\$ 33.85	\$	35.05	\$	36.33	\$	36.99	\$ 37.6	8 \$	38.41	\$	39.16	\$	39.93
21	\$ 61,2	214.40	\$ 63,419.2	D \$	65,665.60	\$ 67	7,932.80	\$ 70,408.00	\$	72,904.00	\$	75,566.40	\$	76,939.20	\$ 78,374.4	0 \$	79,892.80	\$	81,452.80	\$	83,054.40
22	\$	30.74	\$ 31.8	4 \$	32.96	\$	34.15	\$ 35.37	\$	36.65	\$	37.96	\$	38.64	\$ 39.3	7 \$	40.15	\$	40.93	\$	41.75
22	\$ 63,9	939.20	\$ 66,227.2	\$	68,556.80	\$ 71	1,032.00	\$ 73,569.60	\$	76,232.00	\$	78,956.80	\$	80,371.20	\$ 81,889.6	0 \$	83,512.00	\$	85,134.40	\$	86,840.00
																_					
23	\$	32.08	\$ 33.2	\$	34.42	\$	35.67	\$ 36.97	\$	38.30	\$	39.69	\$	40.41	\$ 41.1	6 \$	41.97	\$	42.81	\$	43.64
23	\$ 66,7	726.40	\$ 69,118.4	\$	71,593.60	\$ 74	4,193.60	\$ 76,897.60	\$	79,664.00	\$	82,555.20	\$	84,052.80	\$ 85,612.8	0 \$	87,297.60	\$	89,044.80	\$	90,771.20
				-									_			-					
		33.20		1\$	35.65		36.92			39.63	<u> </u>	41.09	· ·	41.83		-		\$		\$	45.19
24	\$ 69,0	056.00	\$ 71,572.8	\$	74,152.00	\$ 76	5,793.60	\$ 79,560.00	\$	82,430.40	\$	85,467.20	\$	87,006.40	\$ 88,649.6	0 \$	90,376.00	\$	92,185.60	\$	93,995.20
		34.68		- ·	37.24	-	38.57		<u> </u>	41.45	-	42.95	<u> </u>	43.76		-			46.32		47.24
25	\$ 72,5	134.40	\$ 74,734.4	Ş	77,459.20	\$ 80	0,225.60	\$ 83,179.20	ş	86,216.00	Ş	89,336.00	Ş	91,020.80	\$ 92,726.4	0 \$	94,577.60	Ş	96,345.60	ş	98,259.20
	\$	36.27	\$ 37.5				40.36	\$ 41.81		43.36	*	44.95		45.78	\$ 46.6		47.54				
		36.2/		- · ·	38.91 80,932.80		40.36				s	44.95 93,496.00	<u> </u>	43.78				ş	48.48 100.838.40		49.44
26	\$ /2/	41.60	\$ 78,104.0	Ş	80,932.80	> 85	5,948.80	\$ 86,964.80	2	90,188.80	\$	93,496.00	Ş	93,222.40	> 96,969.6	9	98,883.20	\$	100,838.40	ş	102,833.20
27	\$	37.88	\$ 39.2		40.69	¢	42.18	\$ 43.73	e	45.32	¢	47.03	¢	47.88	\$ 48.7		49.76	e	50.72	e	51.73
	-	790.40			84,635.20		7,734.40		· ·		s	97,822.40	<u> </u>	99,590.40			103,500,80	s	105,497.60	\$	107,598.40
				Ŧ							÷										
28	\$	39.60	\$ 41.0	5 \$	42.56	\$	44.11	\$ 45.74	\$	47.43	\$	49.20	\$	50.11	\$ 51.0	6 \$	52.06	\$	53.09	\$	54.13
28	\$ 82,3	368.00	\$ 85,404.8	D \$	88,524.80	\$ 91	1,748.80	\$ 95,139.20	\$	98,654.40	\$	102,336.00	\$	104,228.80	\$ 106,204.8	0 \$	108,284.80	\$	110,427.20	\$	112,590.40
29	\$	41.42	\$ 42.9	2 \$	44.51	\$	46.15	\$ 47.85	\$	49.63	\$	51.48	\$	52.45	\$ 53.4	4 \$	54.50	\$	55.56	\$	56.66
29	\$ 86,1	153.60	\$ 89,273.6	\$	92,580.80	\$ 95	5,992.00	\$ 99,528.00	\$	103,230.40	\$	107,078.40	\$	109,096.00	\$ 111,155.2	0 \$	113,360.00	\$	115,564.80	\$	117,852.80
30	\$	43.31	\$ 44.9	1\$	46.57	\$	48.29	\$ 50.08	\$	51.93	\$	53.89	\$	54.88	\$ 55.9	0 \$	57.01	\$	58.13	\$	59.30
30	\$ 90,0	084.80	\$ 93,412.8	\$	96,865.60	\$ 100	0,443.20	\$ 104,166.40	\$	108,014.40	\$	112,091.20	\$	114,150.40	\$ 116,272.0	0 \$	118,580.80	\$	120,910.40	\$	123,344.00

Step	A (0-2)		B (2-	4)	C (4-	-6)	D (e	5-9)	E (9-	12)	F (1	12-15)	G(:	15-18)	н	(18-20)	1 (2	0-25)	J (Z	5-30)	к (за	0-35)	L (35	IUP)
31	\$	45.29	\$	46.97	\$	48.73	\$	50.52	\$	52.39	\$	54.38	\$	56.39	\$	57.45	\$	58.57	\$	59.69	\$	60.87	\$	62.07
31	s	94,203.20	\$	97,697.60	\$	101,358.40	\$	105,081.60	\$	108,971.20	\$	113,110.40	\$	117,291.20	\$	\$ 119,496.00	\$	121,825.60	\$	124,155.20	\$	126,609.60	\$	129,105.60
32	\$	47.40	\$	49.13	\$	50.96	\$	52.88	\$	54.84	\$	56.91	\$	59.03	\$	60.15	\$	61.27	\$	62.51	\$	63.74	\$	64.99
32	\$	98,592.00	\$	102,190.40	\$	105,996.80	\$	109,990.40	\$	114,067.20	\$	118,372.80	\$	122,782.40	\$	125,112.00	\$	127,441.60	\$	130,020.80	\$	132,579.20	\$	135,179.20
33	\$	49.58	\$	51.42	\$	53.35	\$	55.35	\$	57.42	\$	59.58	\$	61.83	\$	62.99	\$	64.20	\$	65.45	\$	66.73	\$	68.06
33	\$:	103,126.40	\$	106,953.60	\$	110,968.00	\$	115,128.00	\$	119,433.60	\$	123,926.40	\$	128,606.40	\$	131,019.20	\$	133,536.00	\$	136,136.00	\$	138,798.40	\$	141,564.80
							_								_									
34	\$	51.89	\$	53.84	\$	55.84	\$	57.94	\$	60.12	\$	62.39	\$	64.75	\$	65.97	\$	67.23	\$	68.56	\$	69.91	\$	71.30
34	" sh	107,931.20	sh.	111,987.20	si,	116,147.20	\$	120,515.20	\$	125,049.60	\$	129,771.20	\$	134,680.00	\$	\$ 137,217.60	\$	139,838.40	\$	142,604.80	\$	145,412.80	\$	148,304.00
35	s	54.32	\$	56.35	\$	58.44	\$	60.67	\$	62.96	\$	65.34	\$	67.80	\$	69.09	\$	70.39	\$	71.80	\$	73.21	\$	74.66
35	\$:	112,985.60	\$	117,208.00	\$	121,555.20	\$	126,193.60	\$	130,956.80	\$	135,907.20	\$	141,024.00	\$	143,707.20	\$	146,411.20	\$	149,344.00	\$	152,276.80	\$	155,292.80